

# Sacramento County Human Services Coordinating Council

## Meeting Minutes

February 09, 2017

### Meeting Location

Dept. of Human Assistance  
2700 Fulton Ave  
Sacramento, CA. 95821  
Conference Room 58

**Facilitator:** Robert Silva Jr. – Chair

**Staffed by:** Jerri Thompson

### Meeting Attendees:

- HSCC Members – Melinda Avey, Ernie Brown, Paula Green, Randy Hicks, Erica Jaramillo, Collette Johnson-Schulke, Leslie Julianel, Raymond Kemp, Steve Orkand, Robert Silva Jr., Paul Tanner
- Ex-officio Members and Liaisons/Department Heads – Gladys Deloney (DHA), Sherri Z. Heller (DHHS), Cindy Cavanaugh (Homeless initiatives), Julie Gallelo (First 5)
- Guests – Anira Kholk

### Absent Members:

- Addie Ellis, Paul Lake (Ex-Officio), Sandra Jackson, Rosemary Jones

## Sacramento County Human Services Coordinating Council

Topic	Minutes
Call to Order/Introductions	Chair called the meeting to order and introductions were made.
Approval of January 12, 2017 Minutes	Approval of January 12, 2017 Minutes: Randy Hicks moved to approve, Collette Johnson-Schulke Seconded; Minutes Approved.
Chair's Report	<p>Membership Update:</p> <ul style="list-style-type: none"> <li>• On January 24 the BOS ratified the appointment of Steve Orkand as a Public Health Advisory Board Representative to the HSCC and reappointed Raymond Kemp to his Community Seat</li> <li>• New member orientation will be held one hour prior to the March 9 meeting for Erica and Steve.</li> </ul> <p>Qtrly Briefing with the Chiefs of Staff. Topics discussed:</p> <ul style="list-style-type: none"> <li>• Safety Net: Chiefs were happy to hear the HSCC wanted to go out to revisit the Community Planning Advisory Councils (CPACs) again. The Chiefs offered the idea for the HSCC to visit the Property and Business Improvement Districts (PBIDs) meetings.</li> <li>• Revamping of the nomination form for the Heroes of Human Services Awards: Chiefs were pleased to hear the HSCC group was working on developing questions to include in the nomination form. This will allow more information to be gathered on the nominee. The final draft questions will be brought back to the Chiefs at the April 27 Qtrly Briefing.</li> </ul> <p>Upcoming Presentations:</p> <ul style="list-style-type: none"> <li>• Celia Yniguez from SHRA will present at next month's meeting. She will be providing a 6 month update on the Choice Neighborhoods Initiative.</li> <li>• Uma Zykofsky from the Department of Health and Human Services Behavioral Health Services Division has been invited back to present in April to provide a one year status update on the Mental Health Navigator Program.</li> </ul>
HSCC 2017 Goal Updates	<ul style="list-style-type: none"> <li>• Both the Safety Net and the Heroes of Human Services Awards goal groups provided handouts of their timelines.</li> <li>• Melinda Avey provided an update for the Safety Net Goal Group: <ul style="list-style-type: none"> <li>▪ She contacted Supervisor Don Nottoli's Chief of Staff, Sheryll Venegas, who put her in contact with the person who schedules the agendas for the Community Planning Advisory Councils (CPACs).</li> <li>▪ Group met today to go over the meeting schedule of 14 CPAC's and to work out which members will be attending which CPAC meeting. The group also plans on attending a couple of Chambers meetings and a couple of Business Association meetings. The plan is to go in pairs, one to present and one to be the note taker.</li> </ul> </li> </ul>

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	<ul style="list-style-type: none"> <li>▪ All the HSCC members were invited to participate in the focus groups/meetings. They are short one note taker for one of the meetings.</li> <li>• Paula Green provided an update for the Heroes of Human Services Awards Goal.               <ul style="list-style-type: none"> <li>▪ Group is working on revising the nomination form. They are developing questions to include on the nomination form which will provide a better opportunity to give specific information which can also be used for information include in the Resolution presented to the Honoree by the Board of Supervisor. Group is submitting question ideas to Paula who will combine all of them into one list and then as a group they will narrow the list down to a final few questions to present to the Chiefs of Staff at the April Briefing.</li> <li>▪ Group will also be working on outreach for nominees.</li> </ul> </li> </ul>
<p>Department and First 5 Commission Updates</p>	<p><b>Health and Human Services:</b> Sherri Z. Heller discussed the budget sustainability issue from her report included in the meeting packet with the group.</p> <p><b>Human Assistance:</b> Gladys Deloney's highlighted information from her report included in the meeting packet.</p> <p>Added:</p> <ul style="list-style-type: none"> <li>• CalWORKS Single Allocation Statewide problem - There is a proposal of a \$200 million cut statewide and DHA will be taking a big cut. DHA is now in a hold with CalWORKs and CalFresh.</li> <li>• DHA will be holding all vacant positions vacant.</li> <li>• "Warming Centers" are now called "Weather Respite Centers". They also have one at Stanford Center.</li> <li>• Gladys is now a member of Disability Advisory Commission (DAC). She shared information with the DAC about the Weather Respite Centers and in the discussion it became apparent the centers have some opportunities to become ADA compliant. Gladys is working with the group to make that happen starting with buying a refrigerator for the medicine of those staying at the centers.</li> </ul> <p><b>First 5 Commission:</b> Julie Gallelo provided a report included in the meeting packet. Added:</p> <ul style="list-style-type: none"> <li>• First 5's ability to fund programs is decreasing and is not related to revenue so much as having spent down their reserves. First 5 brings in \$13 million a year and this year they are funding \$27 million, by year 20-30 they will have no reserve left at all. In their Strategic plan they will need to cut about \$4 million out of their direct service dollars. For the first time ever, First 5 is investing staff time and energy into policy, advocacy and sustainability.</li> <li>• Ernie Brown has been the HSCC representative on the First 5 but he has been moved to a different category so now there is an opening for a new HSCC representative.</li> <li>• First 5 conducted an oral health study where they asked 125 parents of children 0-5 who had not taken their children to the dentist in the last 12 months why they are not accessing dental care even though their child has insurance. The number one thing that came out was the fear that the parent had of the dentist and that they were trying to protect their child by not taking them. First 5 is creating new messages that will be put on their tooth decals and on their website. They will be educating Birth and Beyond and other partners to talk with the parents to break the fear/barrier of taking their children to the dentist.</li> </ul>

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	<ul style="list-style-type: none"> <li>• There are already 140 African American women signed up for their Pride &amp; Joy community baby shower being held on Saturday, February 25 from 11am – 2pm at the Oak Park Community Center.</li> </ul> <p><b>Homeless Initiatives:</b> Cindy Cavanaugh discussed information from her January 24, 2017 staff report to the Board of Supervisors included in the meeting packet with the group.</p>
Member Advisory Boards & Community Member's Updates	<p><b>Adult and Aging Commission:</b> Leslie Juliane provided a report included in the meeting packet.</p> <p><b>Alcohol and Drug Advisory Board:</b> Paul Tanner provided a report included in the meeting packet.</p> <p><b>Children's Coalition:</b> Ernie Brown provided a report included in the meeting packet.</p> <p><b>Disability Advisory Commission:</b> Provided a report included in the meeting packet. Added:</p> <ul style="list-style-type: none"> <li>• Randy provided the group with a handout of the 2017 DAC Work Plan.</li> <li>• DAC is in need of new members. Informational flyers were provided to the HSCC members to help out with DAC recruitment.</li> </ul> <p><b>Mental Health Advisory Board:</b> Collette Johnson-Schulke provided a report included in the meeting packet.</p> <p><b>Public Health Advisory Board:</b> Paula Green provided a report included in the meeting packet.</p>
Future Presentation Ideas	<ul style="list-style-type: none"> <li>• Chair asked the group to submit future presentation ideas to the HSCC</li> <li>• Cynthia Cavanaugh, Director of Homeless Initiatives offered to give a presentation and it was agreed that she would present in May.</li> </ul>
Announcements	<ul style="list-style-type: none"> <li>• Chair announced: Addie Ellis, HSCC representative on the No Place Like Home Steering Committee, was unable to make it to today's meeting however; she wanted to pass on that the committee met for the first time and received an overview of the project. She will provide updates at the next HSCC meeting.</li> <li>• Randy Hicks: There will be upcoming Assembly and Senate Budget Subcommittee Hearings on Developmental Services coming up later in February and March.</li> </ul>
Public Comments	<p>Guest Anira Kholk shared that she will be attending the HSCC meetings on behalf of her colleague Effie Ruggles who usually attends from the River City Medical Group.</p>
Adjournment	<p>Meeting adjourned.</p>

- Our update presentation to the Board of Supervisors on planning for drug and alcohol services (including work of Opioid Task Force, Methamphetamine Work Group, and planning for Organized Delivery System Waiver) is scheduled for 10:00 a.m. Tuesday, February 7. I am a little nervous about it, since I am by no means an expert on addiction issues. I'm hoping that members of the Task Force and Work Group attend to answer questions that I can't. No Board action is being requested at this time, but we hope to generate some enthusiasm for participation in the Waiver.
- Going into budget development for FY 2017-18, we are more focused on *sustainability* than on new initiatives. We know that we will lose about \$2M in First 5 funds that support Family Resource Centers, crisis nursery and health exams for foster children in 2018. And the IV-E Waiver program that brings about \$20M a year extra in Federal funds to our County's child welfare programs end in 2019. The Governor's decision to return funding responsibility for In-Home Support Services to counties will cost the County about \$30M next year, and the complicated reimbursement formula will have a significant impact on the availability of State Realignment funds that we use for primary health, public health, and behavioral health. As you can imagine, we are starting to think in terms of reserving available funds to prevent having to make significant cut-backs in the next few years.
- It's sometimes a struggle to figure out the best way to get community input into our program development planning. For example, we received some criticism about not opening up more input sessions on our development of a grant proposal to use Proposition 47 funds (savings from State prisons due to changes in drug crime penalties.) We plan to pursue the grant for an expansion of Mental Health Court, with innovations such as emphasis on co-occurring drug use disorders and housing supports. We relied on public input received at meetings of the Mental Health Board, the Drug and Alcohol Advisory Board, and Community Corrections Partnership, since these advisors are well-informed about our wide range of programs and where gaps might be. For example, our decision to focus on adults makes sense, if you know already about the wide range of youth-related initiatives we already have underway. We invest in educating our advisory board members, and we count on their advice. Does this mean we reach out to others insufficiently?
- It is interesting how many times we hear from folks who live nearby a site where we hope to create a mental health treatment residential program that they admire and value the work but just don't want to attract people with potentially scary or dangerous behavior to their neighborhoods. I wonder if they think that there aren't already neighbors who are struggling with mental illness. Maybe we haven't come as far as I thought in dealing with the stigma of mental illness or awareness of its prevalence. We've worked on the "mental illness: it's not always what you think" message for awhile. Maybe we need to shift gears to something like "mental illness affects your family, your neighbor." What do you think?

## HSCC Coordinating Council Meeting

### DHA Report for Thursday, February 9th

- DHA working on submitting budget documents for Mid-Year Fiscal Year 2016-2017 and Fiscal Year 2017-18. The Department will be looking closely at CalWORKs and CalFresh budgets for Fiscal Year 2017-2018. Caseloads in CalWORKs are dropping State and County wide.
- DHA has completed the move into the new location on East Commerce Location which replaced the location at 2101 Arena Blvd. This is the closed Medi-Cal/CalFresh Service Center. Unfortunately, there was not enough parking at our 2101 Arena Blvd location.
- Open House went well for new Administrative Building located at 1825 Bell St. The new location gives the Department additional training and conference rooms.
- County Veteran Service Officer new classification is still underway. The new position will be a separate standalone Program Manager position only supervising the Veteran Claim Representatives and running the Veteran Office.
- DHA has set up recently "Warming Centers" utilizing Community Based Organizations for staffing and operation of the Centers. Due to the overage occurring at Winter Sanctuary there has been a need for additional locations during inclement weather. DHA has temporarily based on weather conditions opened our vacant space at the old "El Hogar" or Guest House. DHHS has moved out of the location at North A.

**COUNTY OF SACRAMENTO  
CALIFORNIA**

For the Agenda of:  
January 24, 2017  
Timed: 11:00 AM

To: Board of Supervisors

From: County Executive's Office  
Department of Human Assistance

Subject: Update on County of Sacramento Homeless Initiatives

Supervisory District: All

Contact: Cynthia Cavanaugh, Director of Homeless Initiatives, 874-4667  
Ann Edwards, Director, Department of Human Assistance, 875-3611

**Overview**

In the fall of 2016, staff outlined ways to improve Sacramento County's homeless service delivery system to produce better outcomes. As directed by the Board of Supervisors, staff is preparing a comprehensive package of programs that will achieve these ends. In March, staff will recommend strategies to improve the family homelessness sheltering system, enhance the use of transitional housing, establish a low-barrier triage shelter, and increase the impact of Public Housing Authority resources in conjunction with a new supportive re-housing program employing intensive case management and re-housing supports. This report presents the status of this planning. At this time, staff is recommending that existing emergency shelter contracts be extended for six months, through December 2017, to give the Department of Human Assistance (DHA) time to implement contracts beyond that date in accordance to policies that staff will present in March.

**Recommendation**

Adopt the attached Resolution authorizing the Director of DHA, or her designee(s), to extend the emergency family shelter contracts CW-59 (St. John's Program for Real Change), CW-60 (Next Move) and VOA-22 (Bannon Street Family Shelter) effective July 1, 2017, through December 31, 2017.

**Measures/Evaluation.** Staff will identify measures and evaluation related to specific implementations as they are brought to the Board for approval.

**Fiscal Impact**

The recommended extensions will assume the Fiscal Year 2016-17 funding at a six-month pro-rated amount. The six-month extension term of July 1, 2017, through December 31, 2017, will cost a total of \$1,036,886 (St. John's Program for Real Change: \$360,390; Next Move \$360,781; Volunteers of America Bannon Street Shelter \$315,715). The contracts will be funded with \$637,040 CalWORKs and \$399,846 General Fund, subject to approval by the Board of Supervisors in the FY 2017-18 Proposed Budget.

## **BACKGROUND**

As a result of the September 7, 2016, “Status of Homelessness” presentation to the Board of Supervisors, staff presented a workshop on “Homelessness Crisis Response: Investing in What Works” on October 18, 2016, and a workshop on “Increasing Permanent Housing Opportunities for Persons Experiencing Homelessness” on November 15, 2016. These two workshops discussed the following key concepts concerning homelessness in Sacramento County:

1. Components of an effective crisis response system;
2. Housing First and other low-barrier approaches;
3. Role of shelter partners and shelter redesign;
4. Innovative approaches to meeting high-need populations including low-barrier triage shelters and flexible supportive rehousing programs that provide aggressive outreach, engagement, case management and housing location services; and
5. Increasing permanent housing opportunities for homeless populations through existing stock and new production.

As discussed in the workshops, solutions to homelessness are multifaceted, involve multiple County departments and community partners, require a careful examination what is currently working and what can be improved, and may call for new and redirected resource investment. The presentation of these concepts resulted in community feedback and direction from the Board to return to the Board as soon as possible with more fully scoped solutions and recommendations for funding and implementation of new strategies.

## **DISCUSSION**

This report provides the status for several major County initiatives that would strategically impact Sacramento’s homelessness crisis. On March 21, 2017, staff will present for Board consideration and action more detailed program recommendations, including costs and financing options that could be included for consideration in the Fiscal Year 2017-18 recommended Budget in June. When taken together as a comprehensive package, these initiatives will significantly improve Sacramento County’s homeless situation. The related components of Sacramento County’s comprehensive response currently under development include:

1. Redesign of family homelessness response and shelter system;
2. Strategic use of Transitional Housing;
3. Low-barrier triage shelter to reach persons experiencing long term homelessness and not served in traditional programs;
4. Strategic Use of Public Housing Authority resources, including Housing Choice Vouchers (HCV) and Conventional Public Housing to impact homelessness;
5. Implementing a new Flexible Supportive Housing Re-Housing Program employing intensive case management and re-housing supports for a targeted population; and
6. Planning for No Place Like Home resources for permanent supportive housing developments for persons with serious mental illness.

- 1. Redesign of family homelessness response and shelter system (and extension of existing emergency family shelter DHA contracts)**



The 2015 Point-in-Time Count (PIT) identified 238 literally homeless and 13 chronically homeless families in Sacramento County. CalWORKs families experiencing homelessness may be eligible for several kinds of assistance. Recent State changes in CalWORKs homeless programs provide significantly more assistance to them. With these changes and resources administered by DHA, it is expected that the number of homeless families seeking emergency shelter will decrease markedly in the 2017-18 Fiscal Year.

- CalWORKs Temporary Homeless Assistance (THA) provides families with 16 consecutive days of temporary shelter;
- Permanent Homeless Assistance (PHA) benefits provides families with move-in costs and up to two months of rent to prevent an eviction; and
- CalWORKs Housing Support Program, supported in new State funding since 2014 (Sacramento County received \$1.803 million in FY 2016-17), provides rapid re-housing assistance, other financial assistance and housing stabilization services to assist families in exiting homelessness.

As of January 1, 2017, both THA and PHA benefits are no longer limited to once-in-a-lifetime and eligible families may receive this aid once in a 12-month period. Prior to the State imposing the once-in-a-lifetime limitation in 1996, the majority of CalWORKs families opted for homeless assistance through their CalWORKs grant, thereby avoiding the trauma of homeless and a disruptive move into an emergency shelter. This change in eligibility is expected to result in a substantial increase in eligible applicants for this assistance and ultimately, in aid granted.

As discussed at the October 18, 2016, workshop, the goal of a redesigned emergency family shelter program is twofold:

1. Improve access for literally homeless families into the emergency shelter system to decrease the number of families forced to live on the street; and
2. Rapidly rehouse families in emergency shelters so a continuous flow of families exiting allows for literally homeless families to receive shelter.

To achieve these goals, Sacramento County would modify requirements in its contracts for emergency homeless family shelters. Since at least one of the shelters is not actually an emergency shelter, but a transitional housing and employment program, necessary changes would significantly alter their programs. In recognition of the need to include a long-term strategy for transitional housing in the County's homelessness response system, staff is recommending extending current shelter contracts through December 2017. This will provide time to include a transitional housing component to the March 21, 2017, package and to prepare Requests for Proposals for emergency shelters under new requirements and for transitional housing programs that will address the needs of some segments of the homeless population in Sacramento County. The extensions will allow Next Move, St. John's Program for Real Change and the Volunteers of America Bannon Street Family Shelter to continue to operate and shelter homeless families without interruption, while simultaneously allowing DHA to solicit feedback and collaboration from the Board and community stakeholders, in a thoughtfully designed emergency family shelter, and in the investment strategy for transitional housing (see discussion of Strategic Transitional Housing below).

Going forward, DHA would seek to partner with an experienced emergency shelter provider who will be dedicated to increasing access to families experiencing literal homelessness and to

providing housing location services, with the goal of quickly rehousing families in their shelter. To ensure the most vulnerable families can immediately access emergency shelter, including those not eligible for CalWORKs, the proposed redesign would define a family experiencing literal homelessness as one whose primary residence is a public or private place not meant for human habitation (e.g. car, tent, garage). To safeguard emergency shelter beds as a last resort, families receiving or eligible to receive CalWORKs would be proactively offered and assisted in accessing CalWORKs homeless assistance benefits, prior to entering emergency shelter services or shortly thereafter.

## **2. Strategic Role of Transitional Housing in Sacramento County**

Transitional housing is time-limited housing or shelter meant to help homeless people transition to permanent housing, through housing and intensive supportive services for up to 24 months. The goal is for participants to obtain permanent housing in their own name. People living in transitional housing are considered homeless for purposes of HUD funding and the PIT. While transitional housing is often facility-based where individuals and/or families live in the same site where services are provided, it may also be offered in housing throughout the community where the family continues to reside even after services end.

For many years, transitional housing played a more prominent role in the Sacramento community's response to homelessness. However, born out of research and critical reviews of outcomes and costs, the United States Department of Housing and Urban Development (HUD) has in recent years prioritized federal Continuum of Care funding for permanent housing solutions and has rewarded communities that reduce the length of homelessness. While not completely prohibiting transitional housing, HUD has encouraged communities to analyze its role within the context of local need and other resources. HUD and other research suggests ways to strengthen targeting so that this resource is more efficiently and effectively utilized for populations that require and desire temporary intensive supports to improve long term independence and stability. This may include persons fleeing domestic violence, transition age youth, and those in the early stages of recovery, who require time-limited supports to maintain sobriety.

Sacramento has a variety of existing transitional housing programs, providing 735 year-round beds. According to the 2016 Housing Inventory County, Sacramento has 17 transitional housing programs that include:

- 238 family beds;
- 497 adult-only beds; of which 60 are for veterans; and
- Of the 735 total beds, 133 are for transition age youth.

Mather Community Campus (MCC) is a unique homeless resource that has played an important role in Sacramento County since 1996. It is the largest of Sacramento's 17 transitional housing programs and includes beds for about 58 families, 183 singles and 50 former foster youth. Operated by Volunteers of America (VOA) and previously by DHA, since 2010, over 500 formerly homeless individuals and families successfully completed the program while in a setting supportive of employment, long-term housing stability, and individual recovery goals. The program is unique in that the federal conveyances of the property to the County restrict future use to homeless populations. Additionally, most of the units are configured without kitchens making transitional housing the only viable use for this property. (Kitchens are required for permanent housing). In late 2016, the local Continuum of Care organization (Sacramento Steps Forward) informed VOA that it would not accept an application for transitional housing in

MCC for federal fiscal year 2017-18. CoC funding supported a significant part of the overall budget, contributing about \$2.6 million annually. However, VOA was allowed to apply for, and has since been awarded, \$2.6 million to fund a scattered site permanent supportive housing program, which could provide ongoing support for the portion of MCC that contains kitchens. Since the Continuum's decision last fall, the County has been working with VOA to review all current programs operating at Mather, current funding and potential funding opportunities. Staff will present funding options for Mather Community Campus as part of the March package.

In addition, based on board feedback at the November 15, 2016, Board workshop, staff will return with a framework for offering ongoing funding of transitional housing programs in Sacramento, including appropriate population targeting and recommended program parameters and outcome measurements. Prior to returning to the Board with a recommendation for ongoing funding of transitional housing, staff will engage local transitional housing providers and local Continuum of Care stakeholders to help in framing the recommendation.

### **3. Triage Shelter**

Staff has further scoped implementation of a Triage Shelter (called "Triage Center" in previous reports), intended to provide low-barrier emergency shelter services and more intensive re-housing assistance for persons with the highest barriers to housing stability, such as those living on the streets, encampments, or other places not meant for human habitation. The Triage Shelter would accommodate people who may have significant behavioral health issues or other barriers to accessing traditional shelters such as partners, pets, and possessions. It would also serve as an interim step to stabilize and assist participants in the Flexible Supportive Re-Housing Program (see below). To ensure flow and continual capacity, it is essential to link the Triage Shelter to re-housing services and resources.

The following summary data on Sacramento's homeless population, existing shelter capacity and the County's current financial support of emergency shelter services helps to frame how a Triage Shelter might address system gaps.

- According to Sacramento's 2015 Point-in-Time count of persons experiencing homelessness:
  - 1,918 persons of the 2,659 individuals (72 percent of individuals counted) were in households without children;
  - 948 persons (or 35 percent of individuals counted) were unsheltered, with 90 percent of these persons in households without children;
  - A sizeable portion of people experiencing homelessness report behavioral health issues: severe mental illness in 581 persons and chronic substance use in 553 persons (these populations may overlap).
- Shelter Beds. In addition to Sacramento's transitional housing inventory of 735 beds, Sacramento reported a total of 700 year-round emergency shelter beds, 207 seasonal beds, and 86 overflow/vouchers. Excluding the overflow/voucher programs, this inventory includes;

Population	# of Shelters	Family Beds	Adult Only Beds	Youth Beds	Seasonal Beds
Family only	4	148			22
Mixed Pop	4	152	52		46
Adult Individuals	13		342		139
Youth (< 18 yrs.)	1			6	
Total	22	300	394	6	207

- Sacramento County Shelter Funding. Sacramento County supports sheltering (not including support of transitional housing) through several sources, including general fund, Community Development Block Grant, Emergency Shelter Grant, CalWORKs and general funds.

Program	Funding
Family Shelters (3)	\$2,073,771
Adult Individual Shelters (2)	\$490,818
Transition Age Youth Shelter	\$218,000
Adolescent Emergency Shelter	\$50,000
Interim Care Shelter	\$118,614
Seasonal, incl. Winter Sanctuary	\$510,000
Motel Vouchers/Return to Residency	\$221,538
Total	\$3,682,741

In scoping the program design, costs, and potential challenges, staff is researching the experience in other communities, particularly at San Francisco’s Navigation Centers. The first center became operational in mid-2015 and due to its success, the San Francisco Board of Supervisors has asked that five additional low-barrier shelters to be developed. Program design, siting and funding considerations are summarized below, with some of the San Francisco lessons learned noted. Prior to the Board recommendation in March, staff intends to more fully engage local providers and other community stakeholders to further inform program structure and feasibility.

- Target population. To ensure deep targeting, San Francisco uses a system of referral agencies and criteria intended to reach long-term street homeless, encampments, and people who do not or cannot access traditional shelter. There are no self-referrals or walk-ups. In its first year, 56 percent of the 234 clients (outside of those returning to residency outside the jurisdiction) lived in encampments. Sixty-one percent had been homeless from one to five years, and 30 percent for six years or more.
- Low barrier entry and continuation criteria. Generally, persons are accepted regardless of sobriety, mental health issues, income, identification or willingness to participate in service. The low barrier shelter accommodates pets, partners, and possession, although San Francisco

found they had to limit the amount of possessions allowed. There is no artificial limit on length of stay. Perhaps most importantly, the shelter employs “radical hospitality” emphasizing flexibility and accommodation.

- C. Services. It is intended that the County contract with a provider to operate the Triage Shelter. Basic sheltering services (safety, food, beds, hygiene, accessible service) are offered on a 24/7 basis, with no curfew. Services that route clients quickly to housing is a priority service from the first day. Re-housing services may be structured through shelter case managers or wired to specific external housing resources, such as the new flexible supportive re-housing program or other Continuum of Care resources. In any case, re-housing resources must be identified upfront and the population targeting should match those resources. Other services such as benefits and healthcare may be co-located onsite with other services. Offsite services such as identification and behavioral health services, with referral and transportation facilitated by the shelter.
- D. Siting Considerations. Siting is one of the more challenging aspects of any new shelter. It is anticipated that the County’s Request for Proposals (RFP) would identify County-owned or controlled sites and allow providers to propose a new site or adaptation of an existing shelter. In advance of the final funding approval and the RFP, the County will create a workgroup from various County departments, such as Planning, Economic Development and General Services to assist in proactively identifying and evaluating potential sites. Site considerations should include:
- Whether current zoning allows emergency shelters. In the unincorporated area, a shelter is allowed in general commercial and light industrial zones subject to development standards in Section 3.5.3A. of the Zoning Code, including 100-bed limit, design review, locational and transit requirements. Siting in an incorporated city would require adherence to that jurisdiction’s entitlement processes;
  - Impacts on nearby neighborhoods – a community vetting processes would be necessary in most cases;
  - Access to services; and
  - Whether new construction (or prefab construction) or substantial rehabilitation is required and potential costs.
- E. County role. In addition to contracting with a provider to operate the shelter and identifying potential County sites, the County will maintain ongoing active involvement to
- Ensure appropriate targeting;
  - Address operational challenges;
  - Assist the provider in building capacity to successfully engage and shelter the target population; and
  - Evaluate outcomes.



F. Costs and Funding. Cost components include:

- One-time capital costs dependent on the site. Community Development Block Grant (CDBG) funds are a potential source for some of the capital costs, but federal or state sources for shelter capital costs are, in general, limited. These one-time costs could be significant.
- Ongoing, operational costs of Triage Shelter provider. Dependent on whether the case management model utilizes shelter staff for re-housing services or only makes referrals to existing re-housing programs (or a combination), estimates for operating costs of a 75-person shelter range from \$1 to \$2 million annually.
- County administrative costs, anticipated to be more extensive in early implementation year. San Francisco has a full-time person dedicated to Navigation Center operations oversight.

Next Steps. County staff will continue to scope design, costs and siting of the Triage Shelter and seek input from community partners to more fully inform design and feasibility. Staff will seek assistance from the appropriate County departments in identifying potential sites. Based on Board action on the recommended program in March, DHA will request funding in the County's FY 2016-17 Recommended Budget process.

**4. Strategic Use of Public Housing Authority (PHA) Resources**

There are two primary federal public housing resources administered by the Sacramento Housing and Redevelopment Agency (SHRA) within Sacramento County:

- The Housing Choice Voucher program (formerly Section 8) is a major rental assistance program of the federal government that helps families with housing costs on the private rental market. The Board of Supervisors acting as the Housing Authority of the County (County Housing Authority) is the governing body for the HCV program. Sacramento County has approximately 12,000 Housing Choice Vouchers (HCVs) available countywide, with an estimated turnover of 650 vouchers annually. (There are subsets within the turnover vouchers, for example, project-based vs. tenant-based that may affect availability to serve specific populations.)
- There are 2,700 public housing units with an estimated total turnover of 260 units. The County Housing Authority is the governing body over 1,013 units. Unit types (bedroom counts/facility) may impact availability to serve a specific population.

SHRA also administers specialty HUD vouchers targeted to persons experiencing homelessness, including 519 Shelter Plus Care vouchers for chronically homeless households through the Continuum of Care and 512 HUD-Veteran Affairs Supportive Housing (HUD-VASH) vouchers for disabled veteran households experiencing homelessness.

As encouraged by HUD's Public and Indian Housing, the federal oversight agency of PHA resources, in Notice PIH 2013-15 and by the success of communities who are strategically using the most significant federal public housing resource to address homelessness, the committee identified possible local options for increasing use of HCV and improving access in conventional public housing units. The programs are governed by parameters within the federal regulations, but flexibility is permitted through locally adopted Administrative Plan and Continued

Occupancy Plan (ACOP), currently approved by the SHRA Commission acting as the Housing Authority Commission.

The following highlights four potential approaches being explored by SHRA, County, and City of Sacramento staff over the past several months.

#### HCV and Conventional Housing

- A. “General Homeless Preference”. Current preferences within HCV and Public Housing include veteran status, residency, permanent disability, loss of housing through governmental action and households who are rent burdened. This modification would apply to the current wait list practices and would create a preference to include persons experiencing homelessness.

Providing a general homeless preference will be a significant amendment to the existing preferences for homeless families. This would have an unknown impact on persons currently on the waitlist, but homeless families may be prioritized over other households on the waiting list. There are over currently 70,000 + (unduplicated) families on 11 waiting lists for HCV and public housing. An extensive public outreach process would be initiated to ensure: 1) all interested parties are notified, 2) fair housing issues are addressed, and 3) feedback is received on this recommendation.

- B. “Limited Preference Set Aside” for chronically homeless or other highly vulnerable homeless population. This approach would allow the County Housing Authority to establish a set number and/or time period for turnover units to be utilized for the target population. This approach ensures that households qualifying for housing assistance receive essential supports in housing location and case management, as could be provided by the Flexible Supportive Re-Housing Program. These services are essential to provide some level of assurance to owners that tenants would be adequately supported to maintain housing. Outreach must be initiated to the effected waitlists.

#### HCV Only

- C. Offer Housing Choice Vouchers as operating support to incentivize new supportive housing projects (“Project-based HCV”). New supportive housing projects require ongoing support for operating cost –such as provided through HCV or HUD-VASH - to be able to reach populations with extremely low or no income and to compete for tax credits and other State funding, such as No Place Like Home. One option is to annually utilize a portion of the turnover vouchers as project-based support for new supportive housing.

- D. “Move-On Program” for current supportive housing tenants. This option facilitates the ability of current permanent supportive housing residents who are no longer in need of intensive supports to participate in a voluntary program that continues their rental subsidy. The program would be structured to consult with the service provider and management company on the appropriateness of the move from more intensive services to community services. In turn, this creates new supportive housing capacity to serve a literally homeless person who needs both the affordable rent and the intensive supportive services.

Next steps. Working with County staff, SHRA will provide a more detailed discussion and recommendations on housing authority resources for Board direction (acting as the County Housing Authority) on March 21, 2017. Based on Board of Supervisors, acting as the County Housing Authority, direction, SHRA staff will begin the public comment process (including outreach to the cities within Sacramento County) for amending its Public Housing Authority Plans including the HCV Administrative Plan and ACOP and return to the County Housing Authority for final action prior to submitting the administrative documents to HUD for approval. The Housing Authority anticipates a several month process from the County Housing Authority (Board) direction to HUD approval. Additionally, Housing Authority staff will seek concurrent guidance and clarification from HUD regarding potential amendments sought to ensure a timely and orderly process.

## **5. Flexible Supportive Rehousing Program**

The November 15, 2016, “Increasing Permanent Housing Opportunities for Persons Experiencing Homelessness” workshop presented the concept of a new local program to re-house persons who have experienced long-term homelessness, typically with complex health and behavioral health conditions who are frequent users of County or other high-cost systems of care. Traditional approaches have often not worked for these persons to resolve their homelessness, and as a result, they may have given up hope on finding a pathway to a home. This approach recognizes that a subset of the homeless population requires specialized “whatever it takes” engagement and services offered through intensive case management and specialized re-housing assistance until housed. The highly flexible structure of the program is intended to accommodate any highly vulnerable subpopulation and to adjust scale based on resource availability. It would provide a highly flexible and locally responsive complement to the federal scattered site supportive housing programs offered through the CoC, including Shelter Plus Care and the HUD-VASH program.

Since the workshops, staff has continued to research similar programs through interviews, refining how this approach would work in Sacramento, and scoping approximate costs and potential resources. The discussion below incorporates lessons learned from the Housing for Health program operated by Los Angeles County Department of Health Care services and similar approach elsewhere that focus on a relatively small portion of the homeless population but one that represents a public higher proportion of public cost and impact. These costs are often spread across a number of public systems; not only services targeting the homeless, but also County behavioral health and substance use disorder services, healthcare provision, jails, probation, and even child welfare. In Los Angeles, the program director suggests this populations “utilize[s] \$50,000 to \$150,000 per year in avoidable costs in emergency medical services,” whereas the program can “put them in supportive housing at \$20,000 a year.” In Santa Clara, a recent Pay for Success initiative targeted 2,800 persistently homeless residents with average costs of about \$83,000 per year in public services.



- A. Service Delivery. The program uses the skills and strengths of the key community partners, allowing each to “swim in their lanes”, but leverage each other’s strengths. Contracts would be structured multi-year and the County would explore a per unit per month contracting model.
- Intensive case management (ICM). Highly skilled and trained intensive case managers provided through contracted service providers will be assigned participants to build trust, offering a stabilized setting to address immediate issues, and providing support from street engagement until placement in permanent housing and for ongoing stability, as needed. It is expected that most of these persons will need long-term affordability and ongoing services, however, flexibility is key and services will be individualized and may be stepped down. Anticipated client ratios are in the range of 1 to 15.
  - Re-Housing Specialist(s). Working with ICM providers and the County, a property related service provider (PRSP) through one or more agencies will be responsible for housing placement. Housing placements will be aggressively pursued in a variety of existing housing situations and may include: nonprofit owned housing, master leased buildings, scattered site housing, private market housing, and shared housing. While ICM managers may secure housing for their clients directly, they will also work with the PRSP who will be able to match clients to housing and will be responsible for the ongoing relationship with owners and tenants over the long-term on property related matters. Anticipated client ratios are in the range of 1 to 100.
- B. County Role. County DHA would administer provider contracts, but more importantly, collaborate closely with partners to provide ongoing support and direction. County staff in Los Angeles attribute success in part to the weekly client level review and case conferencing with providers.
- C. Targeted Population. The primary target population is persons experiencing long-term homelessness who are frequent users across multiple public systems of care and who require intensive services. For this population, even the most high-intensity and high-cost preventative services may prove less expensive than the downstream cost of remediation. By targeting high-intensity services to frequent users, the program can meet dual goals of stabilizing long-term homeless in permanent housing and reducing public costs. Program targeting will seek to incorporate flexibility and be informed by ongoing experience of program operators. Additional linkages for client referrals will be explored, including through existing outreach programs, law enforcement, and once operational, the Triage Center.
- D. Housing Resources. The program is intended to administer multiple housing resources, including limited preference HCV with the County functioning as a partnering agency with SHRA. These services are considered essential for successful use of the HCV. However, a flexible rental subsidy pool beyond HCV may also be needed to house people who cannot qualify for HCV. For example, even with employing the minimum screening as required by HUD, about 30 percent of clients in the Los Angeles program do not qualify for the HCV program.

E. Costs. Using costs roughly based on Los Angeles’s experience of approximately \$7,800 per person (based on the Los Angeles model of \$450 per unit month for intensive case management and \$200 PUM for property related services), the following slots could be created depending on funding levels. These amounts do not include housing subsidies or County administrative costs.

Slots	Annual Costs
200	\$1.56 M
300	\$2.34 M
500	\$3.9 M

F. Funding. The follow identifies potential funding sources for this program. Federal funding with less flexibility should be matched with general fund and philanthropic funding to maximize flexibility. In addition, the program could leverage new State competitive funding sources that encourage or require supportive re-housing assistance for homeless populations. In the coming weeks, the County will continue to refine costs and align potential resources, and determine the level of general fund support needed. Potential sources include:

- Existing federal Emergency Shelter Grant funds (approximately \$422,000) provided as a County entitlement and administered by SHRA. These funds are currently used for shelter and rapid re-housing;
- New federal ESG funds (approximately \$445,000 annually) available since 2016 from the State Department of Housing and Community Development to Sacramento County and currently administered by SHRA. These funds are currently used for Rapid Re-housing, but may be used for shelter, outreach, or rapid re-housing;
- Anticipated new one-time State ESG funds, also passed through to the County’s ESG administrative entity, SHRA. SHRA currently uses these funds for rapid re-housing;
- Competitive State funding to counties that could potentially be leveraged include the new upcoming \$10 million Bringing Families Together pilot for re-housing child-welfare involved families; the new upcoming Housing and Disability Income Advocacy Program for outreach, case management, and income stabilization for re-housing programs; and the recently announced Proposition 47 funding for treatment services for justice-involved individuals, some of who may need re-housing assistance;
- Philanthropic opportunities, such as the Getting to Zero campaign spearheaded by Sutter Health and intending to raise up to \$20 million for innovative housing first interventions in three counties, including Sacramento;
- Support from the CalWORKs Housing Support Program for high need families or for housing location services; and
- County General Fund.

## **6. Planning for No Place Like Home (NPLH)**

In 2016, the State of California passed legislation redirecting Mental Health Services Act funds from counties to a state fund, enabling the State to issue bonds for the construction and rehabilitation of permanent supportive housing for homeless individuals with serious mental illness. This program is intended to assist local communities in preventing and addressing homelessness. Counties are the lead agencies in competing for NPLH funds starting in late 2017, with much of the year devoted to organizing and planning to meet the requirements and goals of the program, and preparing proposals to compete for funding.

Housing, particularly permanent housing, for homeless individuals with serious mental illness is a significant need throughout Sacramento County. To prepare for the NPLH application process, County staff is leading a team of experts from County departments, partner agencies, and cities to develop the technical and programmatic components of an application. Staff will also be convening an advisory committee consisting of representatives of various advisory and advocacy groups, to ensure that our application and program addresses all consumer concerns and needs. The County Executive Office is also chairing a Steering Committee, consisting of key County department heads, staff from Board of Supervisor offices on the City-County Homelessness two-by-two, a representative of the office of the Mayor of Sacramento, SHRA, the Mental Health Advisory Board, and the Human Services Coordinating Council. The Steering Committee will provide policy formulation related to No Place Like Home, ensure consistency between the new program and existing policies, and finalize recommended documents and applications to the Board of Supervisors for submittal to the State.

At this time, the State is still developing specific requirements and processes for submitting application. The State is anticipating the release of specific documents related to funding in the Fall of 2017. Staff will provide regular reports to the Board of Supervisors on the progress of planning, including any interim policy recommendations, throughout 2017.

### **Next Steps**

1. On March 21, 2017, staff will return to the Board with a full package of recommendations to reduce homelessness in Sacramento County. The recommendations will include strategies to improve the family homelessness sheltering system, strategies to enhance the use of transitional housing, a low-barrier triage shelter, and a new supportive re-housing program employing intensive case management and re-housing supports.
2. Working with County staff, SHRA will provide a more detailed discussion and recommendations on housing authority resources for Board direction (acting as the County Housing Authority) on March 21, 2017. Based on County Housing Authority direction, SHRA staff will begin the public comment process (including outreach to the cities within Sacramento County) for amending its Public Housing Authority Plans including the HCV Administrative Plan and ACOP and return to the County Housing Authority for final action prior to submitting the administrative documents to HUD for approval.
3. Staff will continue planning and community engagement on NPLH and project planning and continue to participate and monitoring information at the State level.

Respectfully submitted,

APPROVED:  
NAVDEEP S. GILL  
County Executive

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CYNTHIA CAVANAUGH,  
Director of Homeless Initiatives

By: \_\_\_\_\_  
PAUL G. LAKE,  
Chief Deputy County Executive

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ANN EDWARDS, Director  
Department of Human Assistance

Attachment:  
Resolution

**FIRST 5 SACRAMENTO COMMISSION**  
**Human Services Coordinating Council Update**  
**February 2017**

**HIGHLIGHTS OF LAST COMMISSION MEETING – February 6, 2017**

- Receive FY15-16 Financial Audit
- Presentation from Moira Kenney, First 5 Association
- Approve Request for MAA Expansion Feasibility Study

**HIGHLIGHTS OF UPCOMING MEETING – March 6, 2017**

- Review and Comment on 2018 Strategic Plan
- Presentation: FY15-16 Evaluation Report

**OTHER ITEMS OF INTEREST**

- The Commission hosted its first Town Hall event on January 11, 2017 at the Library Galleria. Over 125 stakeholders and elected officials including school board members, city council members, County supervisors, County Department Heads, and funded partners participated. Four state legislators and/or staff participated on our panel including: Asm. McCarty, Asm. Cooley, Asm. Cooper and Senator Pan's Deputy. We educated our legislators on the policy and budget issues that are important to local elected officials and service providers as they relate to young children and families. We hope this event is just the first conversation of many to come on how policy and budget decisions can impact the lives of young children here in Sacramento and across the state. The event opened and closed with the leadership of Commissioner Serna setting the stage and providing next steps. Commissioner Moak, as emcee, ensured the event ran smoothly and was engaging for all participants. Audience members included State Department Directors, School Board Trustees and Superintendents, First 5 Commissioners and contractors.
- The Annual First 5 Association Advocacy Day took place January 31<sup>st</sup> at the State Capitol. First 5's from around the state gathered for the day-long outreach event to meet in person with state legislators and staff about the pressing issues facing young children and the declining First 5 revenues. First 5 Sacramento was well-represented by Commissioners Porter, Sneeringer and Elliott, as well as staff. We met with 10 legislators/legislative staff and covered four primary topics:
  - F5 Sacramento's key investments areas
  - The state of F5 Sacramento's declining funding
  - Feedback on the Governor's 2017/18 budget
  - Follow-up on F5 Sacramento's Convening: Putting Kids First
- The ROCC Family Resource Center has settled into their new location at Fruit Ridge Community Collaborative and are up and running with their normal schedule of classes. The new address is: 4625 44th St., Room 36 Sacramento, CA 95820

- Pride and Joy Community Baby Shower - Sac Healthy Baby will celebrate Black History Month by throwing its 2<sup>nd</sup> Annual Community Baby Shower on February 25<sup>th</sup> from 11 a.m. to 2 p.m. at Oak Park Community Center. Commissioner Kasirye is our spokesperson for this exciting event. Over 100 new and expectant moms are anticipated to attend this free event that's full of giveaways and great resources to promote healthy pregnancies and babies in our community.
- The 2018 Strategic Plan Elements were approved at the December 5 Commission meeting, and staff spent the month of January gathering feedback from parents and community members on the elements. A draft of the Strategic Plan will now be shared with Commissioners and the Board of Supervisors this spring.

Sacramento Adult and Aging Commission  
Monthly Report to the HSCC  
February 2017

Highlights of Commission Meeting:

- The Commission has a new Chair Person, Rebecca Graulich and a new Vice Chair, Silvia Molina
- Commissioners prioritized a list of issues the AAC wants to address:
  - Increased dementia training for APS, hospital staff, paramedics, police
  - Creating a LGBT Office of Policy in Sacramento County
  - Creating an advocacy program for Seniors who are victims of crime (similar to the Colorado Springs Police department)
  - Tax credits for caring for an elderly family member
  - Transportation services for seniors
  - Creating a county resource center for seniors office
  - Creating a Receiving Center for seniors for emergency evaluations (similar to a children's' receiving house)
  - Intergenerational school curriculum (allocation of taxpayer funds)
  - Nutrition-related issues for seniors
  - Isolation of seniors and dependent adults
  - Lack of adult day programs
  - Services for seniors who have been financially abused
  - PSA Awareness campaign for Sacramento County
  - Housing options for seniors and dependent adults
  - Understanding how much money is allocated to the various demographics

Committees:

- Program Review, Outreach and Development (PROD) – The committee has been researching the availability of respite care in Adult Day Programs in Sacramento County. Committee members contacted the various programs and they are in the process of developing a map that highlights the existing locations in Sacramento County to see where there is a need for more programs.

This committee has also been responsible for putting together the annual Senior Volunteer Recognition ceremony with the BOS. A discussion was held and it was decided to discontinue the Senior Volunteer Recognition ceremony beginning this year and replace it with a different program or event.

- Oversight Committee – The committee continues to work on a report assessing how the AAC can help facilitate improvements to some Sacramento County services for seniors and dependent adults.
- Recruitment Orientation Committee (ROC) - ROC will be filling positions for Commissioners who termed out or left due to work commitments last year. ROC has compiled a skills assessment for current commissioners and will be used as an internal resource.

Three presenters gave talks on issues facing dependent adults and seniors:

- Al Gonzalez, a film producer, showed the Commission three Public Service Announcements (PSA) Placer County commissioned him to make on elder abuse issues in residential care facilities and skilled nursing facilities. The first PSA highlighted patient neglect, another was on physical abuse and the third addressed financial abuse. The videos conclude with Placer County phone numbers to call for help. All three PSAs will be used by Placer County Adult Protective Services and have been produced in both English and Spanish. They are available for viewing on YouTube.
- Robin Rhoades, Director of Southside Art Center, talked to the Commission about services that are available to dependent older adults. It was explained that the Lanterman Act created many government assistance programs for people who are developmentally disabled and who become dependent prior to turning 18. Schools are required to fund children in K thru 12. Funding continues for school until the age of 22. After age 22, it is programs like Robin's that step in and provide opportunities for work and make available a variety of classes for this population.
- Cathy Perry, Program Director for Servant Hearts, addressed challenges faced by LGBT seniors due to a lifetime of discrimination, social stigma, prejudice, and a history of being labeled criminals, sinners and mentally ill. Often LGBT seniors are estranged from their family of origin, do not have children and are likely to live alone and be more socially isolated than heterosexual elders. Since discrimination still exists, many LGBT seniors do not feel safe to reveal their sexual orientation or gender identity to service and healthcare providers. As they age and become more reliant on care providers, they tend to remain silenced and "in the closet." Elder care providers need to have LGBT cultural competency training per AB663 and intake forms need to include demographic questions about sexual orientation and gender identity. To better serve elder LGBT people, service providers need to create a safe welcoming space that is LGBT affirming, encourages honesty, and allows all elders to live authentically, with dignity and respect. Cathy encouraged people to watch the movie, Gen Silent ([www.gensilent.com](http://www.gensilent.com)). Sacramento has the 6th largest LGBT population in the United States (2010 Census stats).



## ALCOHOL AND DRUG ADVISORY BOARD

### FEBRUARY 2017 REPORT TO HSCC

County DHHS Director Sherri Heller made a presentation to the Board of Supervisors on February 7 re the prescription opiate and heroin crisis and widespread methamphetamine abuse/dependence in the County. County Mental Health Director Uma Zykofsky made a presentation to our Advisory Board on February 8 re Proposition 47 implementation and its effects on the County.

Despite many years of research, no medications have resulted to help treat methamphetamine dependence. However, there have developed some nutritional and other non-medical services to accompany client counseling. Through its Budget, Planning and Evaluation Committee, the Advisory Board is learning more about these approaches.

There has been a paucity of services to older adults, and the Advisory Board is looking into this as well as alcohol and other drug services to the homeless, including problems in siting Sober Living Facilities.

## February 2017 Report to the Human Services Coordinating Council

### Executive Committee and General Meeting

- The ad-hoc Nominating Committee met to discuss and form the proposed slate for the upcoming SCCC officer elections. The preliminary slate consists of the following nominees: Mel Knox for Chair, Dimitrius Stone for Vice Chair and Ernie Brown for Secretary.
- Member attendance was reviewed. Members who have missed 3 consecutive meetings or whose attendance is below 60% in a 12 month period will begin receiving attendance letters from the Children's Coalition's Secretary starting in March 2017. The letters will communicate their temporary status as an ex-officio member and the requirements for reinstating to a voting member. The purpose for this is to protect quorum and allow the Coalition to be able to conduct regular business. Ex-officio members who meet the attendance requirements for the working committees can still vote at the committee level, even though they are a non-voting member at the General membership meetings.
- Executive Committee representatives met with the Chiefs of Staff on January 12, 2017. Information on the work of the committees and current Children's Coalition business was relayed.
- To wrap up their 2016 Work Plan, the SCCC will task the P&A Committee to compile the information gathered about the Sacramento landscape of life-skills services available to Transition Age Youth (TAY), analyze it, and possibly make recommendations based on their assessment.
- Parental Alienation is a group of behaviors that are damaging to children's mental and emotional well-being and can interfere with a relationship of a child and either parent. These behaviors most often accompany high conflict marriages, separation or divorce. The purpose of Parental Alienation Prevention Week and Awareness day is to increase public awareness of these types of behaviors and the negative implications they have on children and families. The City of Sacramento proclaimed April 24-30, 2016 as Parental Alienation Prevention week and April 25, 2016 as Parental Alienation Awareness Day. They will acknowledge the issue again in April 2017 The Executive Committee discussed the project again at their last meeting and decided to move forward with requesting a 30 minute spot on the April 11, 2017 BOS agenda (20 minutes for the presentation and 10 minutes for Q&A).

### System Oversight Committee

- Christina Solomon is a new member of the committee

### Children's Trust Fund Committee

- Mel Knox and Angelina Woodberry are new members of the committee.
- The committee reviewed the Child Abuse Prevention Center's (CAPC) second quarter invoice and quarterly report. CAPC is performing above expectation.
- As of 12/30/16, the CTF balance is at \$325,695. No significant grants can be released until at least FY 18/19. The committee discussed the idea of designating some funding for smaller, project-based grants in the interim. Children's Coalition members and committees were asked to consider types of projects they would recommend for funding and communicate this to the CTF Committee

### Policy and Advocacy Committee.

- Audrey Young and Chalon Rogers are new members of the committee.

Ernie Brown, Member, Sacramento County Children's Coalition

## SACRAMENTO COUNTY DISABILITY ADVISORY COMMISSION

The Disability Advisory Commission (DAC) advises the Sacramento County Board of Supervisors on issues relating to disability access and the County's compliance with Federal and State laws and regulations. The 17 members are appointed by the Board. Members are from organizations serving people with disabilities, or from the general public who have interest in and knowledge of disability issues. At least half of the 13 voting members must be people with disabilities. Four members are non-voting County Department Directors.

The DAC meets the 1<sup>st</sup> Tuesday of the month, 5:00-7:00 p.m. in Hearing Rm. 1, County Administration Center, 700 H Street.

### DAC Responsibilities:

- Evaluating accessibility of County facilities, employment, and services
- Making recommendations for appropriate actions to improve accessibility
- Acting as a liaison with community groups, government agencies, and individuals in addressing disability issues related to Sacramento County
- Serving as the County's Voting Accessibility Advisory Committee

### Qualifications of DAC Members:

- Must live or work in Sacramento County
- Must be a person with a disability, a family member of a person with a disability, or work for an organization serving people with disabilities
- Members must have ability to actively participate in at least two meetings per month and work on correspondence or coordinate on projects with members and staff between meetings

### Education or Experience in Any of the Following Areas is Desirable:

- Basic understanding of disability civil rights laws such as the Americans with Disabilities Act (ADA)
- Rehabilitation, employment, or the use of assistive technology
- Program planning or community resources development
- Advocacy or legislative process
- Transportation or housing access issues for people with disabilities

### DAC Subcommittees

Subcommittee members include appointed DAC members as well as community members.

### Housing Subcommittee:

This Subcommittee evaluates and provides input to County agencies that oversee policies and regulations pertaining to housing and community development, in order to create housing opportunities for people with disabilities and people who are homeless.

The Housing Subcommittee meets the 3<sup>rd</sup> Thursday of the month, 2:30–4:00p.m., 5<sup>th</sup> floor, County Administration Center, 700 H Street.

Programs & Services Access Subcommittee:

This Subcommittee reviews County programs and services for accessibility issues and makes recommendations for improvements to County staff and the Board of Supervisors. The Programs & Services Access Subcommittee meets the 2<sup>nd</sup> Tuesday of the month, 2:30 – 4:00 p.m. in Hearing Rm. 1, County Administration Center, 700 H Street.

Physical Access Subcommittee:

This Subcommittee coordinates with the Department of Transportation to make recommendations for accessible pedestrian and parking facilities. They also review County facilities and make recommendations for access improvements. The Physical Access Subcommittee meets the 3<sup>rd</sup> Tuesday of the month, 4:30-6:00 p.m. in Hearing Rm. 1, County Administration Center, 700 H Street.

All DAC and Subcommittee meetings are open to the public and are regularly attended by County officials. Your participation and input are welcomed and needed!

Would you like to attend a DAC meeting? Call the Disability Compliance Office at 874-4466 (TTY 874-7647) or visit [www.dac.saccounty.net](http://www.dac.saccounty.net) for more information. The Disability Compliance Office is located at 700 H Street, Room 5720 (5<sup>th</sup> Floor), Sacramento CA 95814. Meeting facilities are accessible to people with disabilities. Please contact us at least 5 days prior to a meeting to request accommodations or alternate formats of documents.

To request an application for the DAC, contact the Clerk of the Board of Supervisors at 874 -5411 or visit the Board of Supervisors' web page: <http://clerkoftheboard.saccounty.net/pages/boards.htm>

Sacramento County Board of Supervisors

Phil Serna - District 1

Patrick Kennedy - District 2

Susan Peters - District 3

Roberta MacGlashan - District 4

Don Nottoli - District 5

County Executive

Nav Gill

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## DAC RESPONSIBILITIES:

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- ▶ Making recommendations for appropriate actions to improve accessibility
- ▶ Acting as a liaison with community groups, government agencies, and individuals in addressing disability issues related to Sacramento County
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# DAC SUBCOMMITTEES

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**(916) 874 - 5411**

or visit the Board of Supervisors' web page:  
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**QUALIFICATIONS OF DAC MEMBERS:**

- ▶ Must live or work in Sacramento County
- ▶ Must be a person with a disability, a family member of a person with a disability, or work for an organization serving people with disabilities

**EDUCATION OR EXPERIENCE IN ANY OF THE FOLLOWING AREAS IS DESIRABLE:**

- ▶ Basic understanding of disability civil rights laws such as the Americans with Disabilities Act (ADA)
- ▶ Rehabilitation, employment, or the use of assistive technology
- ▶ Program planning or community resources development
- ▶ Advocacy or legislative process
- ▶ Transportation or housing access issues for people with disabilities

**MEMBERS MUST HAVE ABILITY TO:**

- ▶ Actively participate in at least two meetings per month AND
- ▶ Work on correspondence or coordinate on projects with members and staff between meetings

**Would you like to attend a DAC meeting? Call the County Disability Compliance Office at (916) 874 - 4466 for more information.**



**Sacramento County Board of Supervisors**

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District 1**

**Patrick Kennedy  
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**Susan Peters  
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**Roberta MacGlashan  
District 4**

**Don Nottoli  
District 5**

**County Executive  
Nav Gill**



**SACRAMENTO COUNTY  
DISABILITY COMPLIANCE OFFICE**

**700 H STREET, Room 5720  
SACRAMENTO CA 95814**

**(916) 874 - 4466 (VOICE)  
(916) 874 - 7647 (TTY/TDD)**

or visit

**<http://www.dac.saccounty.net>**

This document is available in alternate formats upon request

**Disability Advisory Commission  
Update Report for the February HSCC Meeting**

- The DAC did not convene a meeting in January due to lack of a quorum.
- They are in the process of finalizing the 2017 work plans for the DAC and Subcommittees.
- The Physical Access Subcommittee heard a report back in January from Jill Lavine, Registrar of Voters, and Elections staff. There were only a few minor problems regarding polling place access in the November election, which were promptly and appropriately addressed by staff. There are major changes proposed that will eliminate precinct polling places in lieu of an emphasis on vote-by-mail and providing regional voting centers with a longer voting period. The Department of Voter Registration will be establishing a Voter Advisory Committee to obtain public input so that the needs of voters representing diverse populations will be addressed in this process.
- The Housing Subcommittee will have an update from Cindy Cavanaugh, Director of Homeless Initiatives at their regular meeting of February 16, 2:30 p.m., 700 H Street, 5<sup>th</sup> floor. The Subcommittee is working to ensure that the development of new strategies to address the needs of people experiencing homelessness include accessible options for people with disabilities

**Note from staff** - The DAC continues to struggle with filling vacancies – there are currently only 5 active appointees, leaving 8 vacancies. This has resulted in an increasing number of meetings being cancelled or action items deferred due to quorum issues. If any HSCC members could assist by referring potential applicants, your assistance would be greatly appreciated. I've attached a brochure in tri-fold and large print w/o graphics for information and distribution. Thank you in advance for your support. Contact the Disability Compliance Office with questions. Thank you, Cheryl Bennett 874-4466 [bennettc@saccounty.net](mailto:bennettc@saccounty.net)

## Mental Health Board

The meeting took place February 1<sup>st</sup>. Reports were given by the Association of Behavioral Health Contractors and Law Enforcement.

The focus of the Contractors meeting was the role of the Association Partners. Some of the issues were adequacy of dollars, labor costs, lack of workforce, and fewer consumers.

Law Enforcement is training more officers to work with the mentally ill. Classes have an additional 24 hours' worth of training.

Uma Zykofsky presented a Proposition 47 Grant Proposal. The grants released by the Board of State and Community Corrections are focused on three areas:

- Mental Health services
- Substance misuse treatment
- Diversion programs for people in criminal justice system

The program mirrors MH Treatment Court, but includes the additional MDT members:

- Alcohol and Drug Services representative
- AOD inpatient and outpatient providers'
- Probation

The Mental Health Court Program is for offenders the need a moderate to low level of community based probation supervision, as well as moderate to low intensity treatment needs, reporting to the court as determined by MDT process.



**Public Health Advisory Board (PHAB)**  
**Monthly Activity Report**  
 Prepared for: Sacramento County  
 Human Services Coordinating Council

- I. Public Health Division:
- Flu Season is in full swing. We are seeing it hit at its hardest at Long Term Care Facilities and those over 65 years old.
  - CSU Sacramento found lead in their water fountains as a result of performing non-related project work. Once identified, they implemented using filters and water bottles during this interim time to look further into this issue.
- II. Primary Care:
- Marcia Jo who is the Program Manager for Primary Health Services gave a presentation on Primary Care Services. Presentation included education on:
    - Populations served
    - Services Provided
    - At this time it is unknown how any potential future changes in the ACA will affect services
  - Bob Erienbush who is the Executive Director of the Sacramento Regional Coalition to End Homelessness gave a presentation. Presentation included education on:
    - Sacramento County 2016 Homeless Deaths Report and Executive Summary
    - Approx. 25% of the homeless are veterans
    - Deaths have remained consistent over the last 15 years and are distributed equally over the four seasons. We see approximately 55 deaths per year and about one per week
    - Sacramento County has approximately 13K school-aged (K-12) homeless and California has approximately 250K school-aged (K-12) homeless
    - Suicide rate is 16 times higher for the homeless population
    - Homicide rate is 31 times higher for homeless population
    - Demographics are predominately male at 83%
- III. Needle Exchange
- Chair, Steve Orkand continues with discussions for harm reduction programs in Sacramento. Meetings are pending with new representatives.
- IV. Public Health Advisory Board 2017 Work Project Plans
- Multiple suggestions for work projects were considered and voted on; including: Cancer screening services in Sacramento County; Evaluation of recent legalization of marijuana for recreational use; health effects of cumulative inadequate sleep; Distracted driving prevention program; Lead monitoring in Sacramento County; Discrepancies in health care experienced by African-Americans and the homeless; Vitamin D testing; homeless death rate; drug addiction and overdose epidemic; and refugee health issues. A vote was taken to determine a focus project and there were two projects that tied for evaluation:
    - Trauma prevention program: Distracted Driving
    - Long term effects of sleep deprivation
 Steve will be moving forward with getting more information and possibly scheduling guest speakers to educate the PHAB on these problems as a public health issue.