

# Sacramento County Human Services Coordinating Council

## Meeting Minutes

December 08, 2016

### Meeting Location

Dept. of Human Assistance  
2700 Fulton Ave  
Sacramento, CA. 95821  
Conference Room 58

**Facilitator:** Addie Ellie – Chair

**Staffed by:** Jerri Thompson

### Meeting Attendees:

- HSCC Members – Melinda Avey, Ernie Brown, Addie Ellis, Paula Green, Randy Hicks, Collette Johnson-Schulke, Rosemary Jones, Leslie Julianel, Raymond Kemp, Robert Silva Jr., Paul Tanner
- Ex-officio Members and Liaisons/Department Heads – Gladys Deloney (DHA), Sherri Z. Heller (DHHS)
- Guests – Irene Chu, Heidi Richardson,

### Absent Members:

- Sandra Jackson, Paul Lake, Len Marowitz

## Sacramento County Human Services Coordinating Council

Topic	Minutes
Call to Order/Introductions	<ul style="list-style-type: none"> <li>• Chair called the meeting to order and introductions were made.</li> </ul>
Enjoy Potluck and Watch Part of the 2016 Heroes of Human Services Awards Ceremony Video.	Group enjoyed the potluck while watching a portion of the 2016 Heroes of Human Services Awards Ceremony Video.
Approval of November 10, 2016 Minutes	Approval of November 10, 2016 Minutes: Randy Hicks motioned to approve, Ernie Brown seconded; Minutes Approved.
Chair's Report	<ul style="list-style-type: none"> <li>• 2017 Work Plan Retreat: <ul style="list-style-type: none"> <li>▪ Date: Thursday, January 12, 2017 in lieu of regular scheduled meeting</li> <li>▪ Location: Sierra Health Foundation, Garden HWY</li> <li>▪ Time: Noon – 3:00pm</li> <li>▪ Menus for a catered lunch by Plates Café were provided to the group</li> </ul> </li> <li>• New Community Member was appointed to the HSCC on Dec 6, her name is Erica Jaramillo and she will begin attending meetings in January.</li> <li>• Today was supposed to be Len Marowitz's last meeting and the Chair had a certificate to present to him as a thank you and acknowledgment for his time served on the Council. In his absence she gave the certificate to Collette Johnson-Schulke to give to him.</li> <li>• Chair Addie shared this is her last meeting as chair and thanked the group for all their support. Chair also thanked staff for her assistance these past two years and presented her with a card signed by the group and gave her a poinsettia.</li> </ul>
Special Presentation: Elder Abuse by the Department of Health and Human Services Senior and Adult Services Division	<p>Heidi Richard, Program Planner for the Senior and Adult Services Division of the Department of Health and Human Services, presented a PowerPoint presentation on Elder Abuse and Mental Health. Handouts were provided to the group. Topics of the presentation included:</p> <ul style="list-style-type: none"> <li>• Senior and Adult Services Programs <ul style="list-style-type: none"> <li>○ Adult Protective Services (APS)</li> <li>○ In-home Supportive Services (IHSS)</li> <li>○ Public Guardian/Administrator/Conservator</li> <li>○ Senior Volunteer Services</li> </ul> </li> <li>• Mental Health – Improves with Age</li> <li>• Impact of Elder Abuse</li> <li>• Sacramento APS Reports</li> <li>• What APS Sees</li> <li>• Loneliness and Isolation</li> <li>• Depression</li> <li>• APS Intervention</li> <li>• APS Assessments</li> </ul>

## Sacramento County Human Services Coordinating Council

Topic	Minutes
	<ul style="list-style-type: none"> <li>• Assessment Guidelines</li> </ul> <p>Handouts:</p> <ol style="list-style-type: none"> <li>1. Older Adults and Depression: <a href="https://www.nimh.nih.gov/health/publications/older-adults-and-depression-qf-16-7697/qf-16-7697_153371.pdf">https://www.nimh.nih.gov/health/publications/older-adults-and-depression-qf-16-7697/qf-16-7697_153371.pdf</a></li> <li>2. Older Adult Suicide Fact Sheet: <a href="http://www.suicidology.org/Portals/14/docs/Resources/FactSheets/Elderly2012.pdf">http://www.suicidology.org/Portals/14/docs/Resources/FactSheets/Elderly2012.pdf</a></li> <li>3. Yesavage Geriatric Depression Scale: <a href="https://www.healthcare.uiowa.edu/igec/tools/depression/GDS.pdf">https://www.healthcare.uiowa.edu/igec/tools/depression/GDS.pdf</a></li> <li>4. Alcohol Use Among Older Adults Pocket Guide: <a href="http://store.samhsa.gov/shin/content/SMA02-3621/SMA02-3621.pdf">http://store.samhsa.gov/shin/content/SMA02-3621/SMA02-3621.pdf</a></li> </ol> <p>Following the presentation Q &amp; A and discussion ensued with the group.</p> <p>APS 24 Hour Hotline Number: 916-874-9377</p>
Election of Offices for 2017	<ul style="list-style-type: none"> <li>• The slate of officers for 2017 was presented; no other nominations were made from the floor.</li> <li>• Paul Tanner motioned to approve the slate as presented, Randy Hicks seconded. The presented slate of officers Approved as follows: <ul style="list-style-type: none"> <li>○ Chair – Robert Silva Jr.</li> <li>○ Vice Chair – Ernie Brown</li> <li>○ Secretary – Melinda Avey</li> </ul> </li> </ul>
Approval of the 2017 Calendar (Action)	Approval of the 2017 Calendar of Meeting Dates: Ernie motioned to approve, Paul Tanner seconded; Calendar Approved.
Department and First 5 Commission Updates	<p><b>Health and Human Services:</b> Sherri Z. Heller provided a report included in the meeting packet. Added:</p> <ul style="list-style-type: none"> <li>• Sherri answered questions and discussed the “repealing and replacing” the Affordable Care Act item in her report with the group.</li> </ul> <p><b>Human Assistance:</b> Gladys Deloney provided a report included in the meeting packet.</p> <p><b>CEO’s Office – Homeless Initiatives:</b> Cindy Cavanaugh provided a report included in the meeting packet.</p> <p><b>First 5 Commission:</b> Julie Gallelo provided a report included in the meeting packet.</p>
Member Advisory Boards & Community Member’s Updates	<p><b>Adult and Aging Commission:</b> Leslie Julianel provided a report included in the meeting packet.</p> <p><b>Alcohol and Drug Advisory Board:</b> Paul Tanner provided a report included in the meeting packet.</p> <p><b>Children’s Coalition:</b> Ernie Brown provided a report included in the meeting packet.</p> <p><b>Disability Advisory Commission:</b> A report was provided in the meeting packet. Randy Hicks Added:</p> <p><b>Mental Health Advisory Board:</b> No report.</p>

## Sacramento County Human Services Coordinating Council

Topic	Minutes
	<b>Public Health Advisory Board:</b> No report.
Announcements	<ul style="list-style-type: none"> <li>• <b>Raymond Kemp announced:</b> Presents will be handed out Christmas presents to single mothers and fathers on Christmas Eve at Kings and Queens Unisex Salon in South Sacramento. Located on 65<sup>th</sup> Street near Voter Reg.</li> <li>• <b>Randy Hicks announced:</b> On January 13, at the Library, the California Budget &amp; Policy Center will be going over items such as what was discussed at today's meeting.</li> </ul>
Public Comments	None
Adjournment	Meeting adjourned.

- The Drug and Alcohol update presentation to the Board of Supervisors (including reports on the work of the Methamphetamine Work Group and the Opioid Task force) has been postponed from the original December 13 date to January 10, 2017 at 10:45 a.m.
- I had my first “Meet and Greet” briefing with Supervisor-Elect Sue Frost. It was an energetic dialogue, with the newly-elected Supervisor expressing great interest in the various DHHS programs. She came prepared with many questions about mental health programs, in particular, expressing concern about how many people rely on emergency rooms as their entry point to services. She was surprised to learn about the many components of our Rebalancing Initiative (additional mobile crisis teams, navigators at hospital emergency rooms, expanded Full-Service Partnerships, opening of multiple crisis residential sites, planned urgent care center, etc.) She was also unaware of the extent to which we rely on private contracted providers for treatment services. Ms. Frost also expressed significant interest in and passion for programs for seniors and their caregivers; she asked me lots of questions about financial abuse and expressed support for initiatives to address social isolation of older persons.
- I’m trying to stay abreast of news coming out of Washington, DC as we go through a lame-duck Congressional session and prepare for a Presidential transition. The hot news last week was that the Congress axed a child welfare reform bill that looks like it provides funding for preventing the need for foster care placements, but funds such ‘prevention’ activity by sharply restricting residential foster care. (California officials oppose the bill.) Now it seems the advocates for the bill are trying again, so I’m not sure what will happen. There is also a lot of discussion about the impact of “repealing and replacing” the Affordable Care Act, how Medicaid might become a block grant to states instead of an uncapped entitlement, and how insurance companies will set rates or abandon the market in the face of such unpredictability about what will happen. It seems that some changes (like individual penalties for being uninsured) can be made with a simple majority and no Presidential signature, but others (like a mandate for everyone to be insured) can’t. One thing I’m sure about is that the California Medi-Cal expansion can’t just be unwound or reversed. If responsibility comes back to counties for indigent healthcare, we’ll need a lot more money than the State took away from counties when Medi-Cal eligibility was expanded. I also need to keep reminding people that the impact on how we do behavioral health care (like the role of managed care companies for treating mild to moderate illness) will be significant. It’s hard to summarize these issues in a short one-pager – ask me questions, if you’re interested in more on this.
- January 1 is the official start date of new requirements for child welfare and probation programs under Continuum of Care Reform legislation in California. Lots of changes affecting foster care, group homes, adoption, and mental health services for children. The objective is kids being raised in family settings and not in group homes. The details are going to be tough, such as finding a way to have licensed mental health clinicians at the Child and Family Team sessions required for every child coming into care at the very beginning and every six months. Once again, we are facing the potential need to reduce support for discretionary programs that we know are effective (such as sending mental health workers out on emergency response visits) so that we can meet new mandated requirements.

Sherri

DHA Report to  
HSCC – Thursday, December 8<sup>th</sup>, 2016

- County Veteran Service Officer (CVSO) position approved by Board of Supervisors. The position has been advertised locally and nationally to veteran organizations. The position is listed on the website for Sacramento County.
- Last month a federal judge declared that the United States Department of Agriculture (USDA) had incorrectly called for the denial of applicants for CalFresh who were in suspended status for SSI. DHA is reviewing its cases that may be affected by this new ruling.
- DHA will be presenting to the Critical Incident Sub-Committee of the CPS Oversight Committee on January 17<sup>th</sup>. The focus of the presentation will be the collaboration between DHA and CPS.
- Reduction in African American Child Deaths will have a campaign to change name and logo. The new name for the effort will be Black Child Legacy Campaign (BCLC). The Steering Committee along with the Chief Deputy for Countywide Services, Paul Lake held a Results Based Accountability Training on Tuesday, November 29<sup>th</sup>. The training was by author, Mark Friedman, from the book, "When Trying is Not Good Enough". The training looked at ways to capture data and do quick analysis for changes in service delivery for communities.
- DHA will attend the Neighborhood Transformation Academy on Thursday, December 8th. The academy focuses on a strategy to align existing public resources and attract new investments to achieve better futures for residents in low-income neighborhoods with accountability for 5 Big Outcomes: Education; Employment; Crime; Poverty; Health. It is anchored by collaboration among County, City and School Governments to coordinate actions that are: people-focused; place-based; and linked to the regional economy. The growing inequities and disparities in California require a critical mass of dedicated leaders to bring forward innovative solutions to achieve more impact.
- DHA met with Elaine Abelaye-Mateo a consultant on the draft Strategic Plan for Gang Prevention and Intervention Task Force (GPITF). The task force is under the City of Sacramento with partners in county departments and community based organizations. The goal is to have a strategic plan that looks at all aspects of gang violence.
- DHA continues to look for innovative ways to outreach to the community. We currently have staff that attend community events with laptops to assist those who need to apply for benefits. We have launched a very successful campaign for people to use our Mybenefits.CalWIN mobile app. You can make application, review your benefits and submit documentation all from the mobile app.

**FIRST 5 SACRAMENTO COMMISSION**  
**Human Services Coordinating Council Update**  
**December 2016**

**HIGHLIGHTS OF LAST COMMISSION MEETING – November 3, 2016**

1. Appoint 2017 Vice Chair
2. Receive Presentation on Efforts to Reduce African American Child Death

**HIGHLIGHTS OF UPCOMING MEETING – November 7, 2016**

1. First 5 CA Update with Camille Maben, Executive Director
2. Approval of Funding for Systems Sustainability Plan
3. Approval of 2018 Strategic Plan Elements
4. Presentation: Findings of Dental Study on Parental Attitudes and Behaviors

**OTHER ITEMS OF INTEREST**

- The Commission is hosting its first Town Hall event on January 11, 2017 at the Library Galleria. We have confirmed four State Legislators (Pan, McCarty, Cooley, Galgiani) and are awaiting confirmation from Cooper. The goal is to educate our legislators on the policy and budget issues that are important to local elected officials and service providers as they relate to young children and families. This specific Town Hall is focused on our elected officials. The audience will primarily consist of city councilmembers, Supervisors, school board trustees, judges and key County appointed positions. That said, we also invited our funded partners as a way of introducing our new policy efforts. We hope this event is just the first conversation of many to come on how policy and budget decisions can impact the lives of young children here in Sacramento and across the state. We hope to have at least one additional Town Hall event in 2017 that will focus on the business community and our funded partners.
- First 5 Advocacy Day at the capitol has been scheduled for January 31, 2017. Commissioners and staff will meet with several legislators on that day to build relationships and educate on the F5 Sacramento Policy Platform.
- Assuming that the 2018 Strategic Plan Elements are approved at the December 5 Commission meeting, the next step is to gather feedback from parents and community members. Once completed, feedback on the priority areas and spending plan will be synthesized and shared with Commissioners before completing a draft of the Strategic Plan.
- Overall, a reduction of nearly 21% must be achieved through a combination of external cuts to contractors and internal cuts in operating budget. The Financial Planning Committee will be reviewing the internal cut recommendations at its upcoming meeting in January.
- An excellent social media video was created from the perinatal “Stress” campaign launch at the Florin Recreation Center last month. Supervisor Kennedy made a cameo appearance.

The video will be shown at our Commission meeting in December and then widely distributed on our FaceBook and Twitter accounts.

- Proposition 55: Tax Extension for Education & Healthcare  
Prop 55 extends income taxes on CA's highest income earners for 12 years. The passage of this measure ensures that K-12 and health care services do not experience deep cuts. The measure is projected to bring in \$4 - \$9 billion annually.

While the funding will not directly affect First 5, the continued support to K-12 education and health care will impact many First 5 families. Additionally, the 12-year tax extension will provide more stability for these systems and families.

- Proposition 56: \$2 Tobacco Tax & Tax on E-Cigarettes  
Prop 56 increased tobacco taxes by \$2 per pack and applies tobacco taxes to e-cigarettes. Prop 56 will both directly and indirectly affect First 5. First, the measure provides a "backfill" for the existing tobacco taxes, including Prop 10. The backfill is intended to maintain existing programs, which are projected to decline due to the higher taxes. However, the backfill simply holds the decline at a steady rate, meaning Prop 10 revenues will continue to lose funding. Second, Prop 10 will directly benefit from the new excise tax placed on e-cigarettes. For the first time, California will start taxing e-cigarettes as tobacco products. First 5 will receive the equivalency of our current 50 cents per pack on e-cigarettes. This equivalency will be determined by the Board of Equalization. The LAO predicts this will generate \$10 - \$40 million annually.

Additionally, Prop 56 will add up to \$1 billion to Medi-Cal and \$30 million for the state dental program, which will help serve First 5 families. Finally, Prop 56 is expected to result in a significant decrease in the number of teens who begin smoking in California.

- Proposition 64: Marijuana Legalization  
Prop 64 legalizes, regulates and taxes recreational marijuana. While revenues from Prop 64 will not benefit children ages 0-5, the measure allows local communities to further tax and regulate marijuana.



# Increasing Permanent Housing Opportunities for Persons Experiencing Homelessness

Cindy Cavanaugh

Director of Homeless Initiatives, Sacramento County

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November 15, 2016

# Strategic Priorities

1. Increase access in ***existing*** permanent housing for persons experiencing homelessness.
2. Build ***additional*** subsidized affordable rental housing, including permanent supportive housing, for persons experiencing homelessness.

# **INCREASE ACCESS IN EXISTING HOUSING**

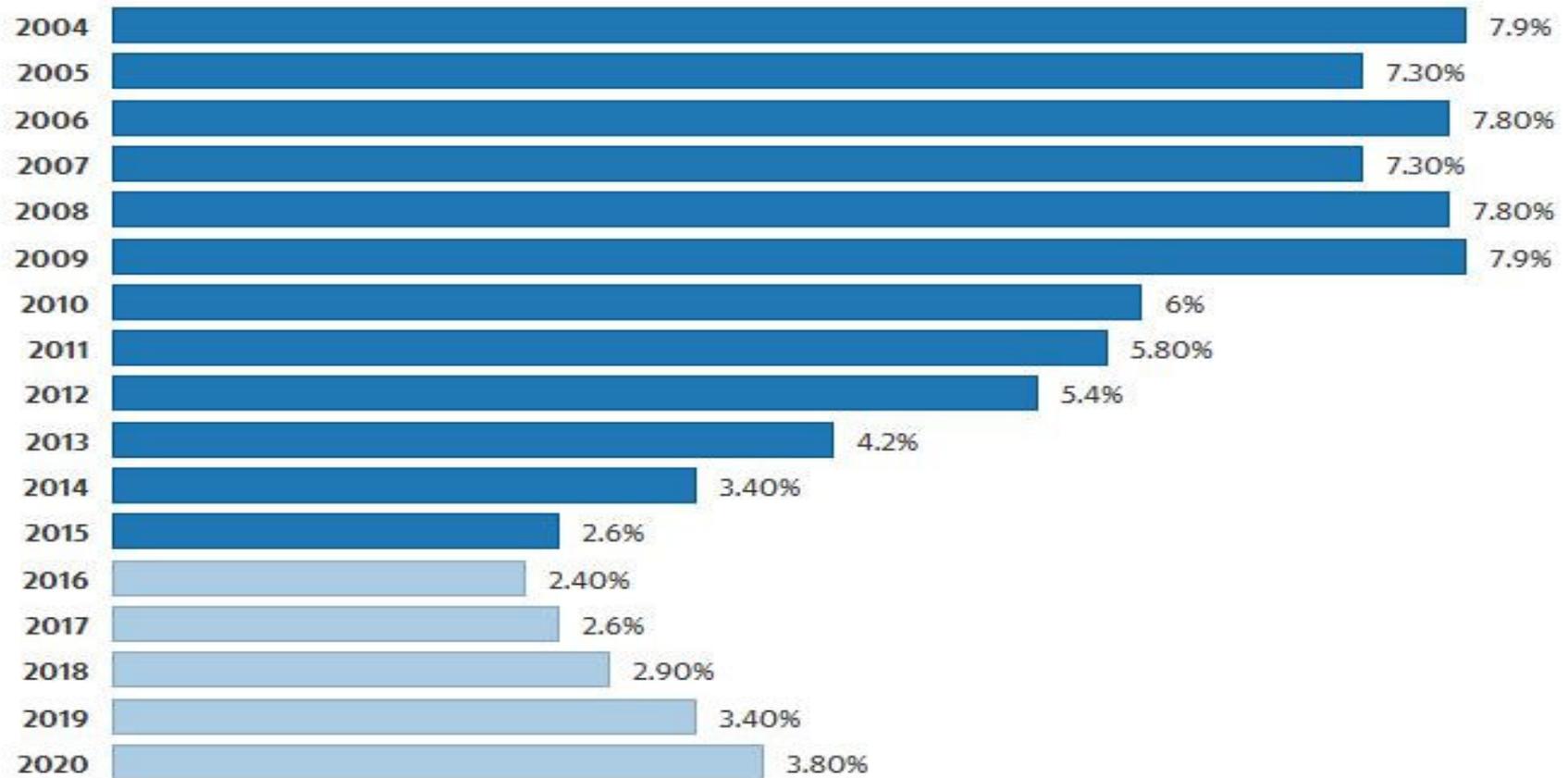
# Sacramento Rental Housing Market Challenges: Average Rent



*Data from 2016 to 2020 are projected.*

Source: CoStar Group ([Get the data](#))

# Sacramento Rental Housing Market Challenges: Vacancy Rates



*Data from 2016 to 2020 are projected.*

Source: CoStar Group ([Get the data](#))

# Increase Access in Existing Housing

- Effective and coordinated re-housing assistance well integrated into crisis response system

## Core Services

Finding/Securing Housing

Financial Assistance

Housing Stabilization  
Services

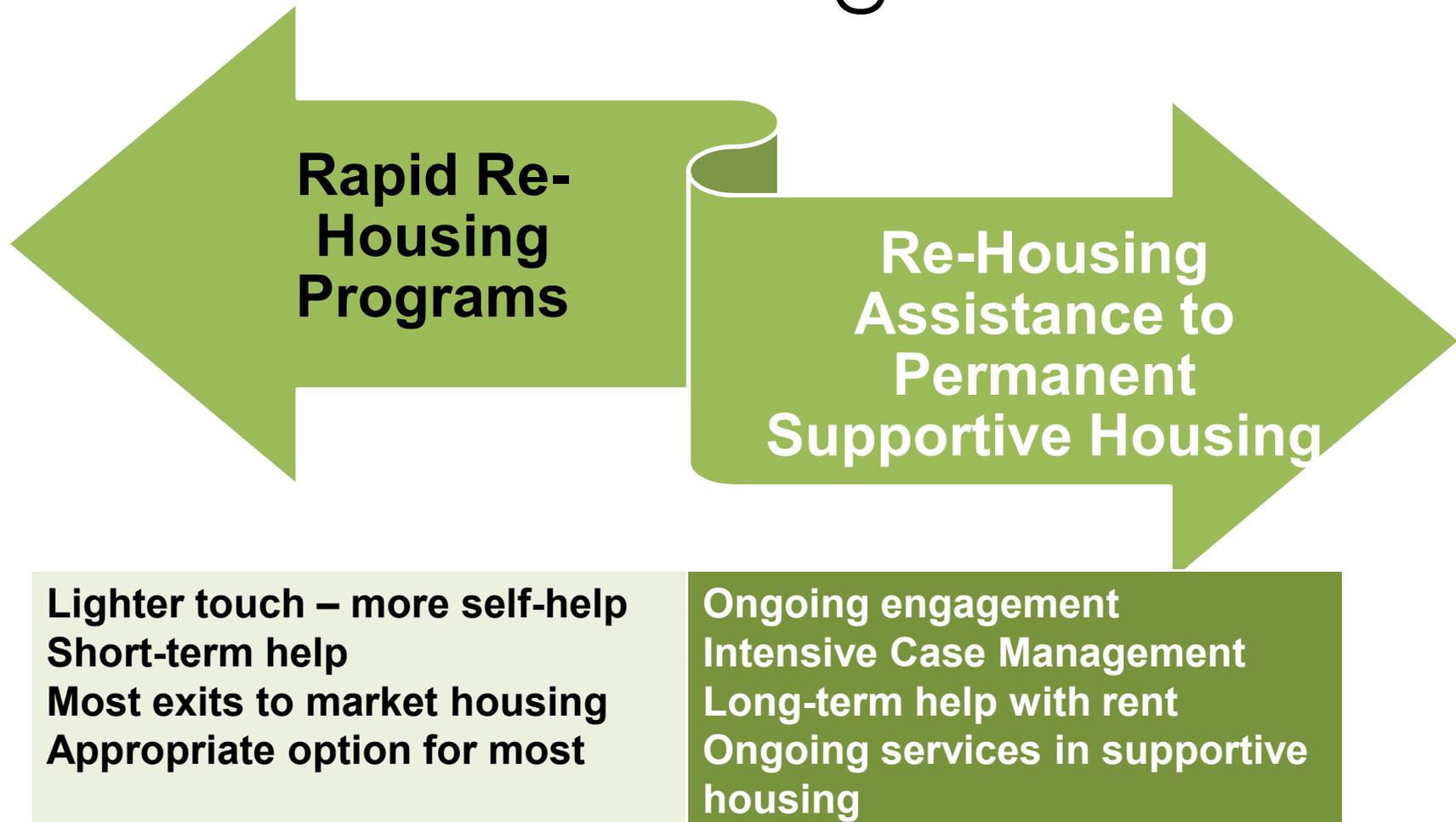
## Best Practices

Progressive Engagement

Flexibility depending on needs

Tenacity: Engagement until  
housing placement

# Increase Access in Existing Housing



# Existing Housing: Areas of Opportunity

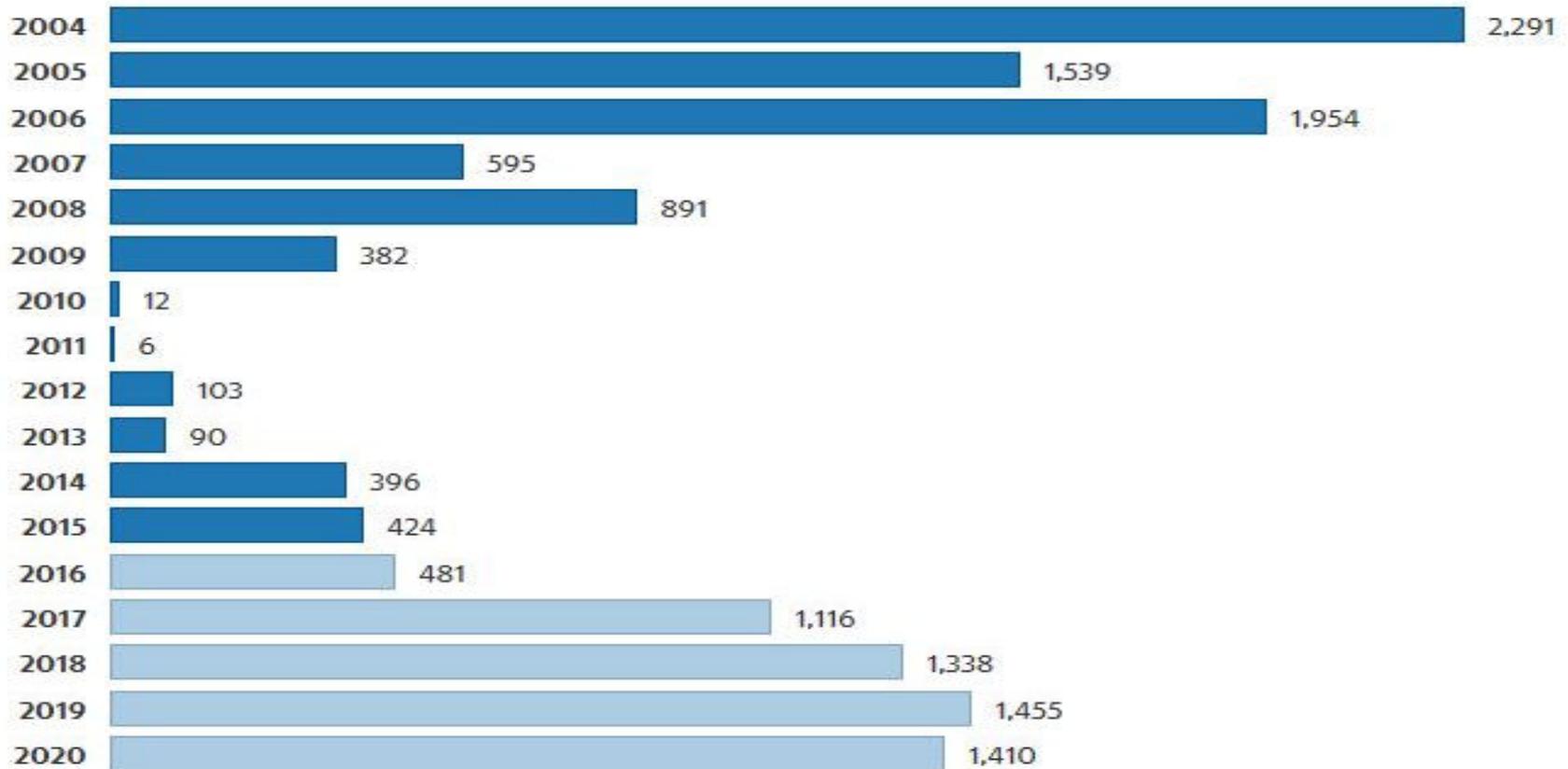
Challenge	Options
<b>Finding Housing and Landlord Recruitment</b>	<ul style="list-style-type: none"><li>• Specialized property-related services</li><li>• Expand housing types, settings, arrangements, including shared housing</li><li>• Community-wide incentives such as risk pool mitigation</li></ul>
<b>Client engagement until housed</b>	<ul style="list-style-type: none"><li>• Support “Whatever it takes” practices</li></ul>
<b>Deep re-housing assistance to PSH</b>	<ul style="list-style-type: none"><li>• Utilize Housing Choice Voucher turnover</li><li>• More robust housing location services and intensive case management</li></ul>
<b>Scaling Resources</b>	<ul style="list-style-type: none"><li>• New State resources</li></ul>

# **BUILD AFFORDABLE RENTAL HOUSING**

November 15, 2016

Increasing Permanent Housing  
Opportunities

# Sacramento Rental Housing Market Challenges: New Units



*Data from 2016 to 2020 are projected.*

Source: CoStar Group ([Get the data](#))

# Build Affordable Rental Housing: Existing Local Tools

Tool	Use
<b>Local Capital “Gap” Financing</b>	<ul style="list-style-type: none"> <li>• \$5.5 million annually in County local funds: HOME, County AH fee, local housing trust fund</li> <li>• Allocated per locally adopted priorities which prioritize housing for homeless population only for 9% tax credit projects</li> <li>• From 2006 - 2016 have assisted 405 PSH units for homeless population</li> </ul>
<b>Project-based Housing Choice Vouchers</b>	<ul style="list-style-type: none"> <li>• Essential tool to achieve deep affordability</li> <li>• PHAs can project base up to 20% of HCV</li> <li>• 158 PBV units dedicated to homeless and 515 prioritized to homeless or rent burdened = 5.6% of 12,000+ HCVs</li> </ul>

# Build Affordable Rental Housing: Areas of Opportunity

Challenge	Options
<b>Increasing Perm. Supportive Housing</b>	<ul style="list-style-type: none"><li>• Prioritize PSH with local financing</li><li>• Use project-based housing choice voucher to achieve affordability</li></ul>
<b>Affordable Housing Availability</b>	<ul style="list-style-type: none"><li>• Incentivize percentage of all affordable housing for homeless population</li></ul>
<b>Lengthy Development Timeline</b>	<ul style="list-style-type: none"><li>• Proactively identify sites and conversion opportunities</li><li>• Proactively align resources (financing, vouchers, and services) to create project “pipeline”</li></ul>
<b>Scaling Resources</b>	<ul style="list-style-type: none"><li>• Leverage state and federal sources</li><li>• Explore new local sources</li></ul>

# No Place Like Home

- \$2 billion State bond funding for capital costs and operating reserves for supportive housing for:
  - Persons experiencing homelessness, chronic homelessness, or are at risk of chronic homelessness; and
  - Who have a serious mental illness
- Majority of funds offered competitively; Sacramento competes with large counties

# Aligning Resources for NPLH

## Key Ingredients

20-year County commitment to tenant services plan: connection to mental health and other supportive services

Supportive Housing Developer/Owners and Service Providers

Sites and Rehabilitation/Conversion Opportunities

Local capital gap financing

Project-based vouchers and/or operating subsidies

# No Place Like Home Preliminary State Calendar

Product	Time frame
State HCD Framework Paper and Public Comment	Winter, 2016
HCD Guideline Development	Spring, 2017
Court Validation of Use of MHSA Funds	Summer, 2017
HCD Notice of Funding	December, 2017

# NPHL Local Planning Underway

- Build off of history of supportive housing development with Mental Health Services Act (MHSA)
  - \$14.8 million to develop 161 units
- Committees forming: Steering, Advisory, Development and Support

# Next Steps

Action	Date
Develop recommendation and funding options for flexible re-housing and case management services for high need population.	Winter/Spring 2017
Include in Triage Center report back.	
Housing Choice Vouchers and Conventional Housing strategies presented at joint County Board of Supervisors and City Council meeting	Early 2017
No Place Like Home Plan/Projects County Homelessness Plan	Contingent on State timeline

# Next Steps from October Workshop

Action	Date
Requests for Proposals for Family Shelters to Board of Supervisors	February 2017
Report Back on Triage Center Proposal	Winter/Spring
Homelessness Reinvestment Plan	FY 17/18 Budget

**COUNTY OF SACRAMENTO  
CALIFORNIA**

For the Agenda of:  
November 15, 2016  
Timed Item: 2:45 P.M.

To: Board of Supervisors

From: Office of the County Executive

Subject: Homelessness Workshop No. 2: Increasing Permanent Housing Opportunities For Persons Experiencing Homelessness

Supervisory District: All

Contact: Cynthia Cavanaugh, Director of Homeless Initiatives, 874-4667

**Overview**

On September 7, 2016, as part of the 2016/17 County budget adoption, the Director of Homeless Initiatives presented the “Status of Homelessness” overview to the Board of Supervisors and committed to presenting two additional workshops. The October 18, 2016 workshop explored ways to improve Sacramento’s crisis response system. The purpose of this workshop is to present an overview of existing practices and potential areas of opportunity relative to increasing permanent housing opportunities for persons experiencing homelessness. The workshop is also intended to solicit feedback and additional ideas and strategies from the Board.

**Recommendation**

To receive and file this report.

**Measures/Evaluation.** None at this time. Staff will identify measures and evaluation related to specific implementation recommendations as they are brought to the Board for approval.

**Fiscal Impact**

None at this time. Staff will identify costs related to specific implementation recommendations as they are brought to the Board for approval.

**BACKGROUND**

The September 7, 2016, “Status of Homelessness” presentation reminded the Board of important United States Department of Housing and Urban Development (HUD) definitions of homelessness and the particular challenges around solving homelessness for disabled persons with longer histories of homelessness (chronically homeless persons). The report also provided an overview of local trend data that showed upward ticks in overall homelessness as well as in single adult and chronically homeless subpopulations. The September presentation identified four strategic priorities for combating homelessness:

1. Improve Sacramento's homelessness crisis response system so that we are providing the quickest and best path to permanent housing.
2. Invest in what we know works to help people who are experiencing homelessness achieve housing stability as quickly as possible, especially those not reached with traditional approaches.
3. Increase permanent housing opportunities.
4. Take advantage of No Place Like Home State funding to create new supportive housing for persons experiencing homelessness with serious mental illness.

The October 18, 2016 "Homelessness Crisis Response: Investing in What Works" workshop presented strategies to improve the effectiveness of Sacramento crisis response in providing the quickest and best path to all persons experiencing homelessness, including those not reached by traditional approaches. It included a discussion around aligning homeless crisis response investments, including emergency shelters, with a Housing First approach. No action was taken and additional discussion will occur when staff returns with the Family Shelter Request for Proposal in early 2107 and with a developed concept for a Triage Center that offers low- or no-barrier shelter and flexible re-housing and intensive case management services in spring 2017.

The following is a brief description of two concerns raised by community service providers at the workshop and an update on the work done to address those concerns.

**Volunteers of America (VOA) Rapid Re-Housing Referral Concern:** On October 19<sup>th</sup>, the Sacramento County Executive Office led a discussion to address the concern raised by VOA that they were not receiving sufficient referrals to their rapid re-housing programs from the Coordinated Entry system, administered by Sacramento Steps Forward (SSF). In collaboration and effective immediately, the County, VOA and SSF agreed that rapid re-housing clients will be referred out of SSF in greater number. The increase in the number of referrals made to rapid re-housing programs will increase the number of shelter clients that are reached by this flexible resource and will provide greater throughput for shelter providers. County staff will be updated regularly on the number of referrals as well as the number who were placed in housing.

**Homeless Families out of Mustard Seed:** In response to the concern of unsheltered, vulnerable families with children enrolled in the Mustard Seed School, the Department of Human Assistance (DHA) collaborated with Mustard Seed staff to identify and provide immediate shelter and housing services to each of the 13 of the 14 unsheltered families; DHA and Mustard Seed staff were unable to locate one family. On October 26, 2016, DHA met with Mustard Seed to begin work of permanently stationing DHA staff on the Loaves and Fishes campus to provide immediate assistance to homeless families. It is expected that this partnership will become operational in mid-to-late November.

DHA is also in the process of placing a DHA staff person in each CalWORKs-funded shelter, consistent with contractual agreements, to immediately offer eligible families entering shelters re-housing assistance, such as the Housing Support Program (HSP). In the interim, DHA will request to work with unsheltered families on the shelter's waiting list so that these families can also be offered shelter and re-housing assistance, such as CalWORKs HSP and emergency motel vouchers.

## **DISCUSSION**

This workshop presents two primary strategies - one shorter-term (increasing access in existing housing for persons experiencing homelessness) and one longer-term (increasing access to permanent housing for persons experiencing homelessness). These strategies are independent and both should be simultaneously pursued. Several Sacramento entities are involved in each of these strategies for furthering permanent housing opportunities for persons experiencing homelessness.

- Sacramento County. DHA administers rapid re-housing for CalWORKs participants and funds the local RRH program. DHHS provides funding and oversight for Mental Health Services Act (MHSA) site- and tenant-based housing programs. Administered by the Sacramento Housing and Redevelopment Agency (SHRA), Sacramento County provides local (Housing Trust Fund and Affordable Housing Fund) and federal HOME Investment Partnership Program (HOME) funding to finance multifamily affordable housing and federal and State Emergency Solutions Grant (ESG) funding for RRH activities.
- SHRA administers multifamily housing financing programs for the County and City of Sacramento, including for permanent supportive housing. As the public housing authority (PHA), SHRA also administers tenant- and site-based Housing Choice Vouchers (HCVs) and operates conventional public housing. As administrator of ESG, SHRA oversees rapid re-housing activities. SHRA has summarized its homeless activities in Attachment I.
- Sacramento Steps Forward (SSF) oversees Continuum of Care (CoC) activities funded by the United States Department of Housing and Urban Development (HUD), including rapid re-housing and permanent supportive housing (PSH) activities. It operates the Coordinated Entry System with required use by CoC housing programs. SSF's strategic plan "More. Better. Different." adopted in 2015 contains strategies to increase affordable and permanent supportive housing for persons experiencing homelessness.
- Cities in Sacramento County. In addition to approving entitlements for affordable housing. The City of Sacramento contributes local and HOME funds for financing development and local funding to rapid re-housing programs. The City of Rancho Cordova has directly provided local gap financing for PSH.
- Providers Sacramento has an array of homeless service providers implementing rapid rehousing activities and tenant- and-site based PSH. Sacramento also has many affordable housing developers, with a smaller subset providing PSH.

### **Increase Access in Existing Housing**

This strategy recognizes that developing new housing takes many years and that many people experiencing homelessness return to housing stability through private market housing, often in smaller "mom and pop" apartment settings. Rapid re-housing (RRH) connects persons with low-to-moderate housing barriers with permanent housing through the provision of housing identification/navigation supports; time-limited financial assistance; and housing stabilization services. A similar approach can be adapted to persons with complex, co-occurring needs by providing ongoing and flexible rental assistance and more intensive and ongoing case

management. In each case, this strategy relies on ongoing partnerships with existing landlords and thoughtful incentives to increase participation, especially given a tightening rental market.

Since implementation of the federal Homeless Prevention and Rapid Re-housing Program in 2009 when RRH was robustly funded and tested nationally, RRH has been funded through a variety of federal, state, and local resources and communities have continued to improve RRH program design and practices. As families and individuals seek to resolve their homelessness, RRH offers specific re-housing supports: identification/navigation supports, time-limited financial assistance, and housing stabilization services. Resources and services provided are typically tailored to the unique needs of the households, offering just what is needed for that family to succeed in housing and building on client strengths and resiliencies. For both the client and the RRH service provider, RRH is very challenging work. Community learning can be supported through trainings, peer exchanges and capacity building. Toward the goal of improving and standardizing practices out outcomes, national standards and performance measures have recently been developed.

RRH typically provides shorter-term supports for families and individuals with low to moderate barriers to housing stability. Some communities have created local re-housing programs to successfully re-house highly vulnerable or frequent user populations in existing housing offering similar, but more intensive, re-housing services. These models typically provide intensive engagement and case management services, in addition to ongoing, flexible rental assistance. Flexibility is critical to meeting individuals where they are, recognizing that individual needs change over time. These models typically utilize a variety of existing housing types and arrangements. They may consolidate a variety of existing rental assistance resources, including Housing Choice Vouchers, and more flexible local funding. They employ “whatever it takes, for as long as it takes” case management. Examples include the Los Angeles Housing for Health Flexible Rental Subsidy Pool program and San Francisco’s Direct Access to housing, both administered by County health departments.

### Local Efforts

Sacramento currently has eight individual RRH programs administered by five entities and funded by six sources, including the County-operated CalWORKs HSP and a local RRH program with County, City and Sutter Health funding. These projects have a cumulative goal of rapidly rehousing 901 households in Fiscal Year 2016-17. Coordination among programs has increased, as follows:

- In 2016, Sacramento funders and providers adopted community-wide standards providing a high level framework for individual funders and programs with the aim of delivering consistent services and increasing impact.
- RRH programs use referrals from Sacramento’s Coordinated Entry System (CES), operated by Sacramento Steps Forward (SSF).
- County funding of the local RRH program includes SSF’s Landlord Liaison position under SSF created to augment RRH provider efforts and to broadly foster relationships with landlords.

- To incentivize participation in the local RRH program, a property damage fund is available for landlords and property owners to pay for any damages to a property from a RRH customer. NOTE: These funds have not yet been utilized.

Sacramento has important, re-housing assistance programs for more vulnerable populations funded primarily from HUD. For many years, HUD has been funding tenant-based PSH for high-need individuals and families that utilizes existing housing through the Shelter Plus Care, HUD-VASH and CoC programs. These specialized homeless programs offer long-term rental vouchers and pay for or require ongoing supportive services. Some offer housing location assistance. DHHS has also provided local Mental Health Services Act (MHSA) funding for PSH.

Sacramento's tenant-based supportive housing programs serve approximately 1,400 households experiencing homelessness:

- 519 Shelter Plus Care vouchers for chronically homeless households funded from CoC;
- Approximately 433 units in other CoC tenant-based supportive housing programs;
- 412 disabled veteran households experiencing homelessness in HUD-VASH; and
- 40 rental subsidies for MHSA clients experiencing homelessness.

### Areas of Opportunity

1. Landlord Partnerships and Recruitment. Individuals participating in both RRH and PSH strategies have moderate to high barriers to re-housing, including past evictions, credit issues, limited income, or criminal backgrounds that require special consideration from owners. In tightening housing markets, these households are even more challenged in affording rents and competing with tenants considered more desirable. RRH and PSH strategies therefore rely heavily on effective partnerships with owners of rental property, with tightening rental markets driving even more innovation and creativity. Communities have employed a variety of strategies and innovations to engage landlords and to ensure that the partnership works for the landlord, tenant, and the program. Incentives and tools include: landlord incentive funds (e.g., double the deposit), 24/7 provider availability, assistance in moving and replacing a tenant that is leaving, funding to hold units, and risk mitigation pools to cover tenant damage.

An innovative approach used in Los Angeles and in several other California communities seeks to consolidate specialized property-related services and bifurcate these from clinical case management services. This approach is intended to accomplish several things: maximize the unique skill set required for each activity, reduce competition for placements among multiple RRH operators, innovate partnerships and placements and, create administrative efficiencies for this transaction-heavy activity to operate RRH at scale. In one community, the property-related provider secures housing inventory in a variety of settings, including scattered site and master leasing of private, existing affordable housing, and supportive housing; room and board, and conventional public housing. Shared housing is another strategy that needs specialized support. A property-related services provider secures housing sometimes in advance of need, is able to hold units and cover vacancy loss and provide other landlord incentives. Because the same entity processes rent payments and acts as tenant liaison throughout tenancy, the provider maintains strong relationships and builds ongoing trust with the owner and the broader landlord community.

2. Client engagement until housed. Whether in RRH or PSH settings, sustained client engagement and re-housing assistance is critical to success. Options for improving practices and capacity include: supporting an RRH learning community and adopting communitywide national performance benchmarks to evaluate and improve performance.
3. Re-housing assistance for higher need households. A local program that offers intensive case management, robust housing location and ongoing rental subsidies could re-house additional high barrier households in Sacramento. Through a combination of local funding and mainstream services and housing resources, such as Housing Choice Vouchers (HCV), this strategy could explicitly target the highest need individuals as determined locally. It could explore bifurcating property related services and intensive engagement and case management recognizing specialized skill sets required for each. This strategy would complement the Triage Center by supporting permanent housing exits but could also offer services to other highly targeted populations.
4. New or recent funding opportunities that could expand Sacramento RRH include:

The 2016-17 budget bill, SB 837 (Section 72), created the California Emergency Solutions Grants (CA ESG) Program. Expected to be available in 2017, the Department of Housing and Community will allocate approximately \$1 million noncompetitively to Sacramento over two to three years for RRH and other ESG activities. This one-time State funding mirrors the recently configured State ESG program that is now providing approximately \$440,000 annually to Sacramento. This latter program is administered by SHRA, who also administers the County's direct ESG entitlement from HUD of approximately \$456,000.

Also included in the 2016-17 State budget, the Bringing Families Home initiative will award \$10 million to three to five counties implementing coordinated RRH and supportive housing strategies for child-welfare involved families experiencing homelessness. Funding is expected to be announced in fall 2016.

### **Build more affordable rental housing for persons experiencing homelessness**

This strategy seeks to increase new affordable housing, including permanent supportive housing, by leveraging federal and state financing programs with local capital "gap" financing and ongoing operating subsidies. It also promotes access and affordability in other publicly financed affordable housing for people experiencing homelessness.

Communities pursue a variety of strategies to increase affordable rental housing for lower income populations in general and for persons experiencing homelessness. Many localities provide capital "gap" financing using federal sources, such as HOME funds and other local resources to support affordable and supportive housing developments. Local funding accomplishes several objectives: 1) local financing is necessary to covers the "gap" to achieve project viability and affordable rents. Projects typically leverage mainstream affordable housing finance, such as low-income housing tax credits or revenue bonds; 2) increase competitiveness for low income housing tax credits and state competitive programs; and 3) incentivize owner

investment in rental developments that meet local priorities. Financed developments impose requirements related to tenant income limits, affordable rent levels and targeted populations, such as persons experiencing chronic homelessness.

Communities may incentivize supportive housing projects or other housing for homeless populations through their local competitive funding process or by setting aside funds within their affordable housing funding. For example, the County of Los Angeles requires 50 percent of its local housing trust fund to be used for special needs populations, which include homeless families and individuals. Some communities set short and long term supportive housing production goals to help sustain efforts, given competing demands.

Some communities have also required a fixed percentage of any publicly financed affordable housing for persons experiencing homelessness, recognizing that most affordable housing is not affordable or accessible to homeless persons. (As noted in SSF's strategic plan, only about three percent of locally regulated units have rents affordable to an extremely low income household, earning 30 percent of area median income.) In addition to promoting access, this policy may promote dispersion and help garner community support in siting. Funding is made available for financial viability.

Project-Based Vouchers. To achieve deep affordability, operating subsidies are essential. In recent years, HUD has strongly encouraged PHAs to consider a project-based strategy in supportive housing for chronically homeless persons. The voucher helps the project reach households with little or no income, ensure project financial viability, and compete for some State housing programs. PHAs may "project base" up to 20 percent of their portfolio.

To mitigate developer risk and incentivize predevelopment work in supportive housing, some communities create a development pipeline through a competition that aligns and commits capital and operating funding based on future funding allocations. This allows developers to expend necessary funding to secure sites, obtain approvals, and conduct predevelopment work knowing that local funds will be available to their project in the future.

Finally, several communities are seeking additional revenue for affordable housing (rental, ownership, and permanent supportive) through housing bonds or tax initiatives on the November ballot. These include: City of Santa Monica, City of Los Angeles, Santa Clara County, Alameda County; and San Mateo County. SFF's Housing Subcommittee has recently explored additional sources of local development financing tools and policy.

### Local Efforts

The following highlights County efforts as administered by SHRA relative to financing affordable and supportive housing:

- Approximately \$5.5 million is available annually through federal HOME entitlement funding, local affordable housing fees, and commercial linkage fees (Housing Trust Funds). Funding priorities are established in locally adopted multifamily lending guidelines and are summarized in Attachment I. Projects competing for 9% Low Income Housing Tax Credits are prioritized for projects serving special needs tenants,

- inclusive of, but not limited to, homeless households. Projects not competing for 9% Low Income Housing Tax Credits are not prioritized for homeless households.
- From 2006 to 2016, approximately 404 permanent supportive housing units were financed in 10 developments countywide. In addition to the current funding sources, projects utilized redevelopment housing set-aside funds that are no longer available. 7<sup>th</sup> and H supportive housing project in the city of Sacramento and completed in 2013 was the last supportive housing project financed.
  - In this same period, a total of four supportive housing projects (representing three additional PSH projects) for persons experiencing homelessness or chronic homelessness countywide received 158 project based vouchers, of which 25 were HUD-VASH. When combined with the 515 project-based vouchers serving a broader population, this represents approximately 5.6 percent of the PHA's 12,000+ vouchers.

### Areas of Opportunity

1. Finance supportive housing. The County could increase the number of supportive housing projects by prioritizing financing of supportive housing through its multifamily lending priorities in both 9% and non 9% set asides. The County could maximize the project-based voucher tool to ensure affordability, increase project viability and increase competitiveness for State funding. The County could also consider adopting supportive housing production goals for the near and long term.
2. Require a percentage of all affordable housing be set aside for persons experiencing homelessness. Because these units would increase the funding gap, lending policies could reflect the additional costs associated with units serving a homeless population.
3. A supportive housing pipeline could be used to incentivize supportive housing investment and predevelopment to ensure a continual stream of viable developments. In addition, SHRA and localities could proactively identify sites and conversion opportunities. This approach could be used in planning projects for No Place Like Home funding.
4. No Place Like Home (NPLH). Signed into law in 2016, NPLH authorizes \$2 billion in bond funding for the statewide development of PSH for persons defined in the legislation who are in need of mental health services and are either homeless, chronically homeless or at risk of chronic homeless. The NPLH state funding provides an important opportunity to create additional permanent supportive housing for this population. To begin planning for services and projects, the County is undertaking a local planning process with broad participation of programs, advocates, public and private partners to guide policy formation and finalize applications for Board approval. Ultimately, the County will be responsible for applying for projects (alone or with development sponsors) and committing to provide mental health services and help coordinate access to other community based supportive services for tenants for 20 years. The legislation also requires the County to adopt a homelessness plan, which staff will bring to the Board in the coming months.

Administered by the State Department of Housing and Community Development (HCD), \$1.8 billion will be offered through a state-administered competitive process, with Sacramento County competing in the Large County pool. \$200 million will be awarded

over-the-counter in a noncompetitive program and approximately \$6.2 million will be made available to counties for technical assistance. First round funding of \$243 million is estimated to be announced in December 2017. Pursuant to the legislation, HCD is developing an advisory committee and creating an initial framing paper for public comment in winter 2016, with program guidelines projected for summer 2017. The NPLH program will also undergo a “validation” process in fall 2017 to validate the use MSHA funds for the purposes of NPLH.

Next Steps

1. County staff will work with community partners to more fully develop recommendations and funding options for a local tenant-based supportive housing program that provides flexible re-housing assistance, including housing location, supportive services and ongoing rental assistance, such as HCV, for highly vulnerable populations in need of supportive housing. The Director of Homeless Initiatives will incorporate this recommendation into the Triage Center report back in Winter/Spring 2017.
2. County staff will continue to work with SHRA and others to increase the use of HCV for persons experiencing homelessness, through such mechanisms as waitlist preference, limited wait list preferences, “moving on” vouchers in existing supportive housing, and project-based vouchers for new supportive housing. It is anticipated that recommendations will be made in early 2017 to Board of Supervisors.
3. Contingent on State HCD timelines, staff will return to the Board of Supervisors to submit No Place Like Home applications and for related requirements, such as a County Homelessness Plan, to be approved by the Board and submitted in HCD competitions.

Respectfully submitted,

APPROVED:  
NAVDEEP S. GILL  
County Executive

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CYNTHIA CAVANAUGH,  
Director of Homeless Initiatives

By: \_\_\_\_\_  
PAUL G. LAKE,  
Chief Deputy County Executive

Attachments:  
Attachment 1 – HCV Summary

## SHRA'S HOMELESS ACTIVITIES

Since 2005, the Sacramento Housing and Redevelopment Agency (SHRA) has invested \$178 million within the County and cities of Sacramento for homeless housing that includes vouchers for programs such as Shelter Plus Care, Veterans Assistance Supportive Housing (VASH), project based units, rapid re-housing program, new construction, and rehabilitated properties. SHRA utilizes a housing first model which aligns with the goals of the Continuum of Care, which ensures housing regardless of whether or not a resident is clean and sober.

**Development of Homeless Housing**

Over the last ten years, SHRA has invested over \$55 million and leveraged over \$123 million to construct and preserve a total of 404 housing units restricted to homeless individuals or families countywide.

## Capital Investments for Homeless Housing (2006 – 2015)

<u>New Units</u>	<u>Amount</u>	<u>Homeless</u>	<u>Total</u>	<u>Location</u>
7th and H	\$24.2 million	75 units	150 units	Sacramento City
Centennial Place	\$954,000	5 units	15 units	Sacramento City
Colonia San Martin	\$3 million	40 units	60 units	County
Folsom Oaks	\$1.6 million	5 units	19 units	County
MLK Village	\$1.3 million	80 units	81 units	County
Mutual Housing/Highlands	\$3.3 million	66 units	90 units	County

New Construction Investment = \$34.4 million

Total New Units 270 units

<u>Rehabilitated Units</u>	<u>Amount</u>	<u>Homeless</u>	<u>Total</u>	<u>Location</u>
Ardenair	\$3.9 million	19 units	53 units	Sacramento City
Boulevard Court	\$4 million	74 units	75 units	Sacramento City
Hotel Berry	\$9.5 million	10 units	104 units	Sacramento City
YWCA	\$3 million	31 units	32 units	Sacramento City

Rehabilitation Investment = \$20.4 million

Total Rehabilitated Unites 134 units

It should be noted that a majority of the \$55 million in gap financing provided was Low/Moderate Housing Funds generated from Redevelopment Areas. With the dissolution of Redevelopment in 2012, these funds are no longer available to SHRA.

SHRA receives approximately \$5.5 million annually for affordable housing financing on behalf of the County of Sacramento: \$2 million in Federal HOME funds and \$3.5 million in local Housing Trust Funds (workforce housing) and Affordable Housing Funds (workforce housing). On average, approximately \$500,000 in CDBG funds is also available for rehabilitation of affordable housing on an annual basis. Similar funding levels are received on behalf of the City

of Sacramento. Funding pre-applications are accepted quarterly and are subject to the Multifamily Lending and Mortgage Revenue Bond Policies (Policies).

The Policies were last revised in 2009 and provide a common framework for the evaluation of all Agency-assisted projects. The Policies include:

- Construction and development standards
- Oversight of property management and resident services
- Standard underwriting procedures
- Prioritization of 9% tax credits and funding, as follows:
  1. Rehabilitation and new construction of developments designed and programmed to serve special needs tenants, such as chronically homeless individuals or families. Rehabilitation or new construction with will augment or safeguard the City's inventory of single room occupancy units.
  2. Rehabilitation projects that have a community development benefit.
  3. New construction projects that have a community development benefit.
- Prioritization of non-9% tax credit funding, as follows:
  1. Preservation of projects that are currently subsidized but at risk of losing affordability.
  2. Recapitalization. Substantial rehabilitation of projects with affordability restrictions.
  3. Inclusionary Housing: New construction to meet inclusionary requirements.
  4. Rehabilitation and New Production. Substantial rehabilitation and new construction of affordable housing with preferences to project in census tracts where the poverty rate is less than 30 percent; projects that meet redevelopment goals; projects located within ¼ mile of a Transit Hub; or development of sites identified as being appropriate for affordable housing in the Housing Element

In January 2017 SHRA will begin holding stake holder meetings to update the Policies with the goal of adoption by the Board of Supervisors by next fall.

After leveraging Mortgage Revenue Bonds and Tax Credit, the average SHRA per affordable housing unit in Sacramento County is currently \$66,000. SHRA's gap financing for 7<sup>th</sup> and H, a permanent supportive housing project with 75 of the units restricted to homeless residents, was \$161,381 per unit.

In addition, SHRA annually provides \$330,000 in rental subsidies to VOA, TLCS, and Lutheran Social Services; and \$1.1 million in capitalized operating funds annually to Boulevard Court, Colonia San Martin, Mutual at Highlands, YWCA, Hotel Berry, 7<sup>th</sup> and H, and MLK Village.

### **Housing Choice Vouchers (HCV)**

The Housing Authority plays an important role in providing affordable housing for the homeless. There are currently 12,000+ families on the HCV program with an additional 34,000 families on the waitlists. Approximately 4,600 of these families have been on tenant based waitlist over two years.

An aggregate of 1,640 vouchers are currently available to serve homeless families. The Shelter Plus Care Program serves 555 disabled, homeless individuals and families. Only 4% of these vouchers become available through turn over annually. The Veterans Assistance Supportive Housing (VASH) Program serves 437 homeless, disabled veterans, and approximately 10 percent of these vouchers become available on an annual basis. The HCV Project Based program consists of 648 vouchers which are restricted or available to homeless families residing at: 7<sup>th</sup> and H, Saybrook, Serna Village, Phoenix Park, Washington Plaza, Sutterview, and Sierra Vista.

The Housing Authority is currently developing pilot programs in coordination with the County, City, Sacramento Steps Forward and other partners to serve homeless individuals and families. As the HCV program is currently 99.8 percent leased up, the pilot programs must utilize HCV tenant-based turnover vouchers (approximately 650 annually) to serve homeless individuals and families.

Programs currently being discussed include: 1) updating the Project Based Voucher Policy; 2) developing a Homeless Priority voucher program with the goal of linking chronically homeless individuals and families with supportive services and vouchers to find a home in Sacramento County; and 3) developing a Move Up voucher program to assist individuals and families currently in permanent supportive housing (PSH) not requiring intensive supportive services.

More details related to this pilot program will be presented to the Board of Supervisors and City Council in early 2017.

### **Public Housing**

The Housing Authority owns and manages over 3,200 housing units, which makes SHRA one of the largest landlords in Sacramento County. Over the last year, approximately 5 percent of families moving into public housing were formerly homeless. While the percent of the units that turnover every year is very small, SHRA is investigating the possibility of making a portion of the turnover units available to homeless families.

### **Rapid Re-Housing**

SHRA receives federal Emergency Solutions Grant (ESG) funds through the County and City of Sacramento which annually provide assistance for RRH for approximately 150 households.

## Sacramento Adult and Aging Commission Monthly Report - December 2016

DHHS, Senior and Adult Services Division, Debbi Thomson reported that she is leaving the DHHS for a position with the State. She will be missed!

Area 4 Agency, David Soto reported that Area 4 is making Request for Proposals based on the needs survey they did this past year to look for new sub-contractors to provide needed services to older adults in Sacramento County.

The AAC has three working committees:

- Program Review, Outreach and Development (PROD) – This committee is continuing to assess availability and services of adult day programs in Sacramento County.
- Oversight Committee - The Oversight Committee is in the process of writing a report of their assessment on how AAC can help facilitate improvements to some Sacramento County services for seniors and dependent adults. The Committee has also successfully advocated for continued funding of the Senior Companion program.
- Recruitment Orientation Committee (ROC) - ROC is continuing to seek candidates to be commissioners. We will have a number of opening for in the coming year. ROC has compiled a skills assessment for current commissioners and will be used as an internal resource.

In 2015, four members the Adult and Aging Commission (AAC) created an Ad Hoc Committee to address problems and refocus attention on Sacramento County's Room and Board issues. In 2016 the AAC completed their report and recently presented it to Supervisor Nottoli. The Room and Board meeting with Supervisor Nottoli has initiated the appropriate county departments to start discussing ways to filter out bad Room and Board owners. The report is now being reviewed by the proper county entities.

ALCOHOL AND DRUG ADVISORY BOARD  
DECEMBER 2016 REPORT TO HSCC

At the Board's November meeting, John Durbin from Bridges/STARS presented the "Celebrating Families" evidence-based family treatment model to break the cycle of addiction by helping each participating family member become healthy, responsible, and addiction free.

We discussed England's encouragement of e-cigarette use, with the government distributing them to reduce the negative health impacts of tobacco cigarettes.

Each year about 30,000 people die from abuse and dependence on opioid drugs versus about 90,000 from alcohol versus about 500,000 from tobacco products. Only 6 percent of smokers quit permanently, and 10 percent of people receiving prescriptions "doctor shop", attempting to receive additional prescriptions for drugs.

## December 2016 Report to the Human Services Coordinating Council

### General Meeting

- The Glass Slipper founder Jackie Guzman gave an overview of the programs and services offered by the organization. The Glass Slipper is an all-volunteer organization that provides leadership and job readiness training as well as general support for adolescent girls, with a primary focus on girls in the foster care system. Their programs are supported by cash and in-kind donations and services.

### System Oversight Committee

- Sergeant Patrick Kohles of Sacramento Police Department's Office of Investigations provided an overview of how the Department's Child Abuse/Sexual Assault Unit responds to and investigates child abuse and sexual assault.
- The committee reviewed and discussed a timeline for drafting sections and completing their 2016 Annual Report. The goal is to present the report to the Board of Supervisors in May 2017. Due to their shortened timeframe to complete the report, the committee decided to carry the theme "Sacramento community collaboration on child protection – how it is done now and how it can be improved" into their 2017 report.

### Children's Trust Fund Committee

- The committee meets quarterly and will meet again on January 18, 2017

### Policy and Advocacy Committee.

- CPS Deputy Director Michelle Callejas and CPS Division Manager Marian Kubiak attended the meeting, guided the committee through the findings to the data questions the committee requested, and entertained additional questions.
- The committee will begin drafting their report and recommendations on issues related to Continuum of Care Reform to submit to the CPS Oversight Committee for consideration of inclusion in their 2016 Annual Report. The report and recommendations will be presented to the Children's Coalition's Executive Committee and at the SCCC General meeting in January.
- **Announcements**
- The Mr. Black Sacramento 2017 contest will be held on Saturday, December 10, 2016, from 5:00 – 9:00pm at Luther Burbank High School. The mission of the contest is "to improve the image of Black males through positive visibility, and to generate awareness and to hope to continue to celebrate the legacy and resilience of Black men." To learn more, visit <http://www.mrblacksacramento.org/>.
- A new group, the Unity Coalition, has formed in the Avondale/Stockton Blvd. neighborhoods in response to violence that has been occurring in the area. The group meets every 4th Wednesday at 6:00pm at the Fruitridge Community Center.

Ernie Brown

Member, Sacramento County Children's Coalition

## **Disability Advisory Commission Activities and Accomplishments - 2016**

Finalized By-Laws Revisions to include clarified provisions on member conduct and voting procedures

Explored ways to work with 311 and Code Enforcement to provide information on access barriers in places of public accommodation

Made recommendations on Downtown Parking Lot Improvements

Letter of Support and Request for Participation on upcoming County-Wide ADA Self Evaluation and Transition Plan Update

- **Programs Subcommittee**

Reviewed and made recommendations to Sheriff's Office on medical services and other needs of incarcerated persons with disabilities

Supported the Disability Compliance Office with reviewing program accessibility surveys

- **Housing Subcommittee**

Recommendation on allocation of funds to the Housing Trust Fund for affordable accessible housing

Recommendation of extending increased funding for Rental Housing Inspection Program

Reviewed Probation Department program designed to address potential recidivism and homelessness for probationers

Update on accessible units in public housing from Sacramento Housing and Redevelopment Agency (December 15)

- **Physical Access Subcommittee**

Recommendations to include and enhance accessibility information in County Zoning Code documents

Support Voter Registration with input on polling place access barriers and accessible voter information pamphlet

Input and recommendations on Department of Transportation access improvement projects

Coordinate with new ADA representative at Sacramento International Airport (December 20)